

BS 25999 Business Continuity Management

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BSI British Standards



2006
BS 25999(Business Continuity)

2002 BS 15000 -> ISO/IEC 20000

2000 BS 8600 -> ISO 10002

1979 BS 5750 -> ISO 9001

1996 BS 8800 -> OHSAS 18001

1995 BS 7799 -> ISO/IEC 27001

1992 BS 7750 -> ISO 14001





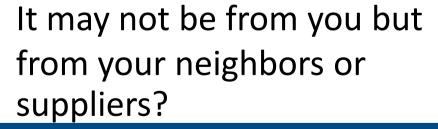
Is your business ready to face the following situations?









































BS 25999



Not just about managing the high profile disasters but also the day to day business disruptions

Not an IT standard and not about Disaster Recovery

A 'business-owned, business-driven process that establishes a fit-for-purpose strategic and operational framework'.





Defining Business Continuity Management

Holistic management process that identifies potential threats to an organization and the impacts to business operations that those threats, if realized, might cause and which provides a framework for building organizational resilience with the capability for an effective response that safeguards the interests of its key stakeholders, reputation, brand and value-creating activities

BS 25999-2:2007, 2.4





- BS25999-1 Code of Practice
 - December 2006

- BS25999-2 Specification
 - Mid November 2007

- Certification process
 - BSI develops certification process





Why was BS 25999 developed?

- Business Continuity identified as a critical issue
- Need for a best practice framework to guide business.

 Need for a mechanism to demonstrate Business Continuity Management maturity





• Committee Profile:

-33 members







Who developed BS 25999?



Association of British Insurers



Association of Insurance & Risk Managers



Institute of Directors





Who developed BS 25999?



Association of Chief Police Officers



Metropolitan Police



Chief Fire Officers' Association (CFOA)



Society of Industrial Emergency Services





Who developed BS 25999?



Business Continuity Institute



Continuity Forum



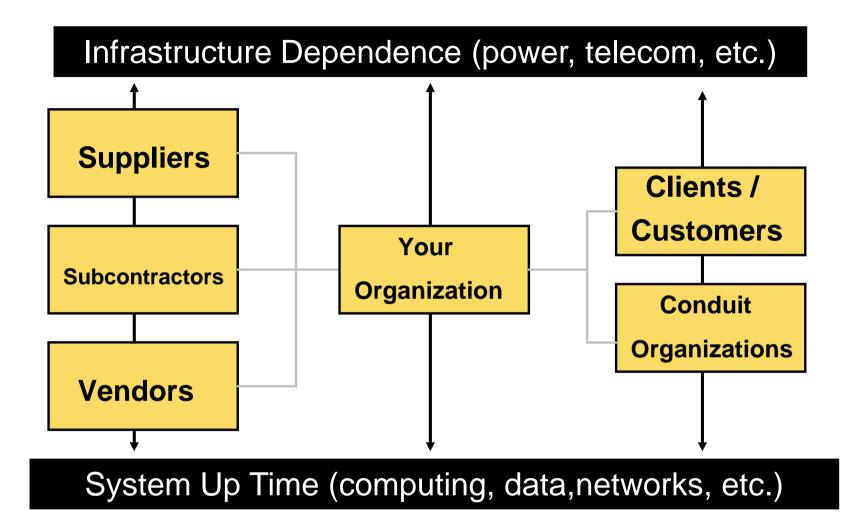
Institute of Emergency Management



Institute of Risk Management

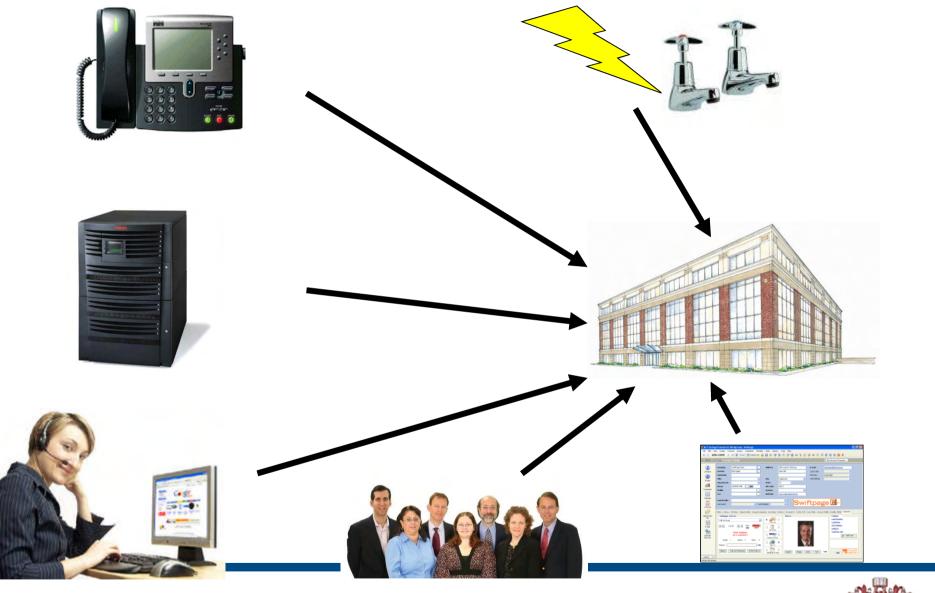






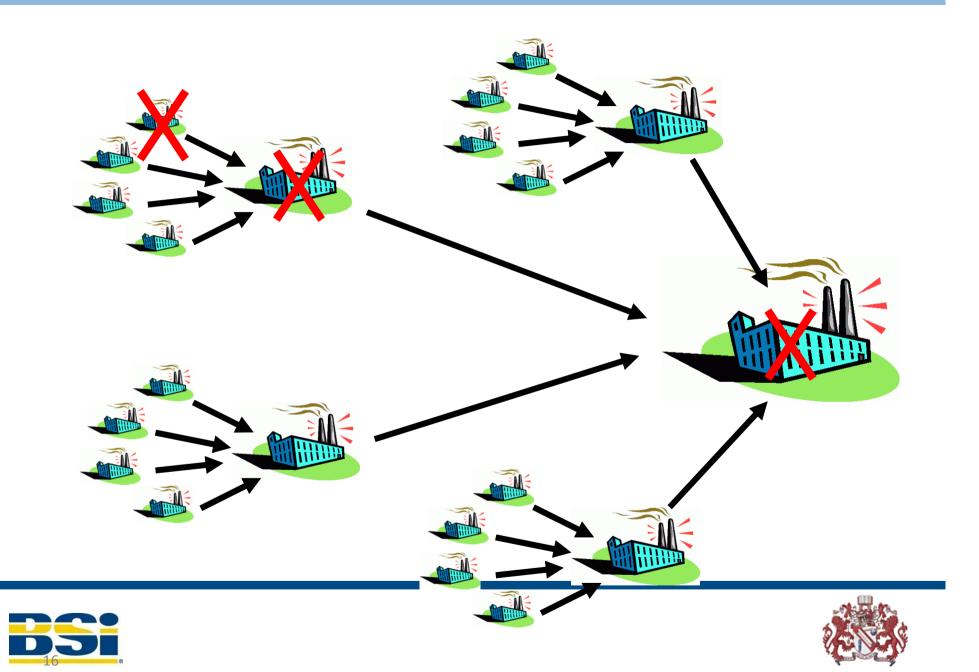




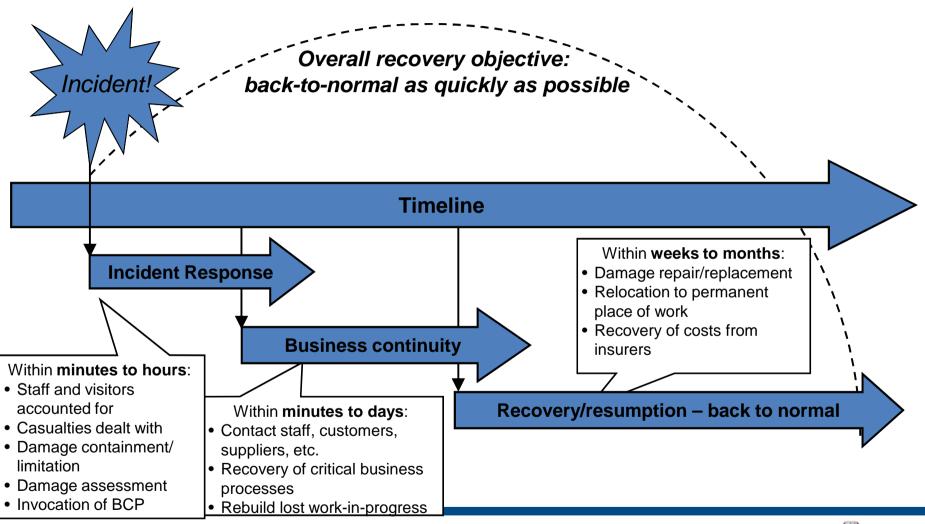








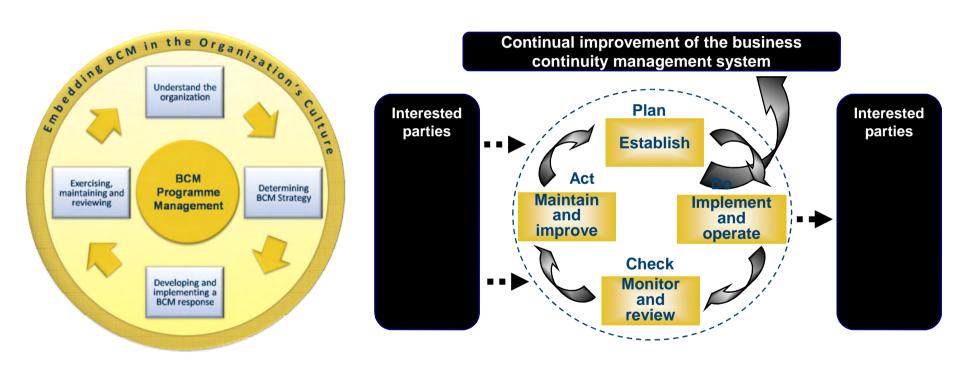
Sequence of Events of an Incident







Business continuity lifecycle and the Plan-Do-Check-Act cycle



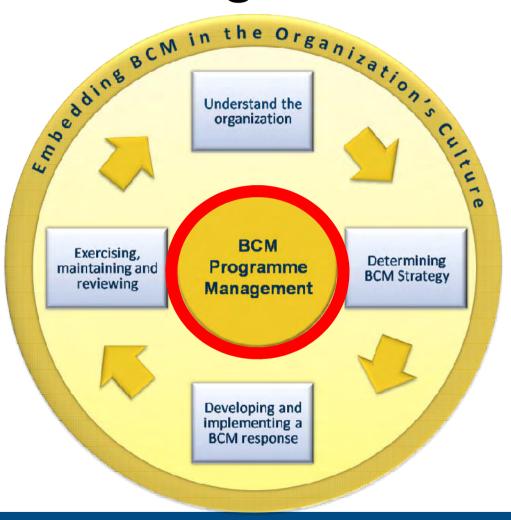
BS 25999-2 :2007 Figure 2





BCM programme management

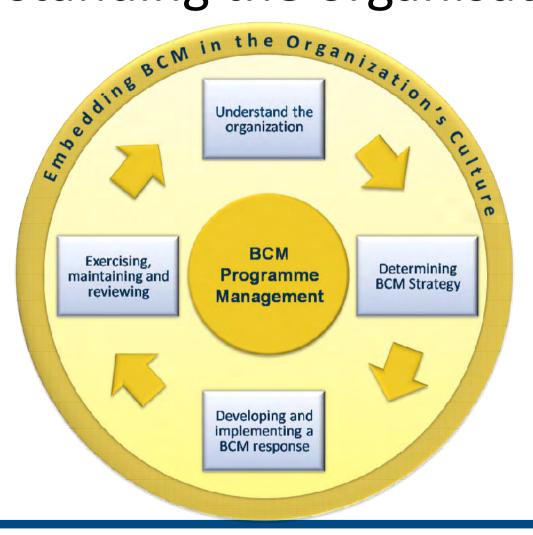
- Scoping of BCM
- Policy agreement & sign off
- Identification & engagement of stakeholders
- Approach agreed
- Roles & responsibilities







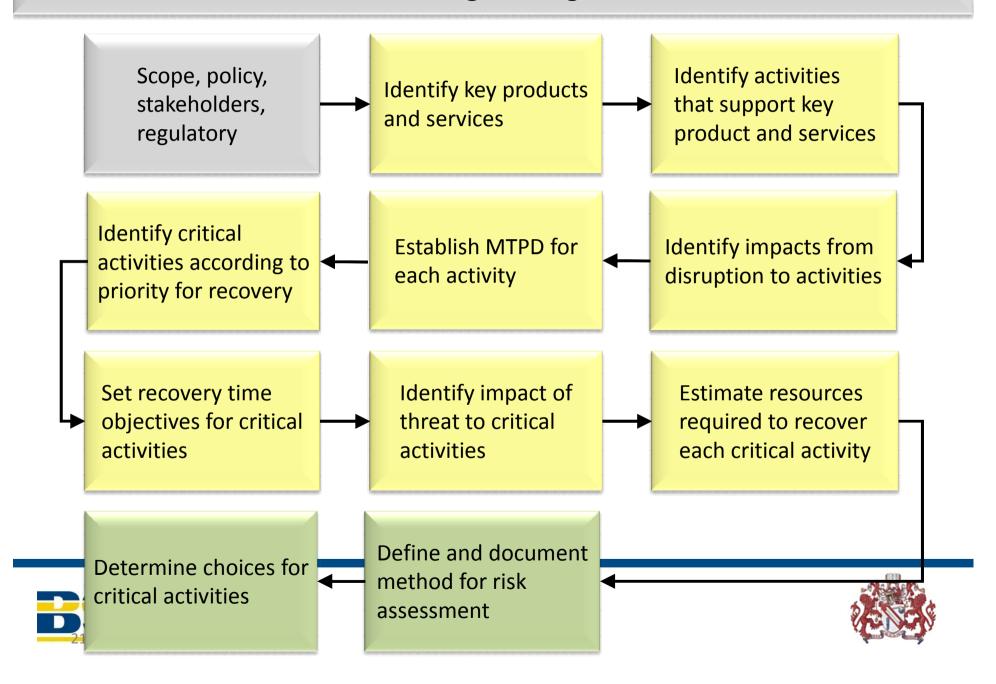
Understanding the organisation







Understanding the organization

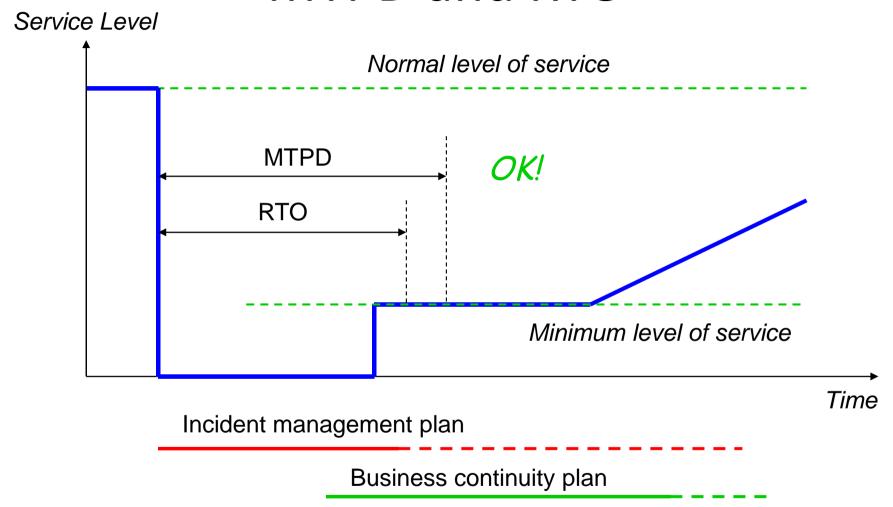


- Identify key products and services and critical activities which support them
- Identify organisations objectives, obligations, duties
- Identify supporting activities, assets and resources
- Assess impact of failure of activities, assets and resources
- Identify and evaluate threats
- Identify all interdependencies of activities
- Understand 3rd party reliance's





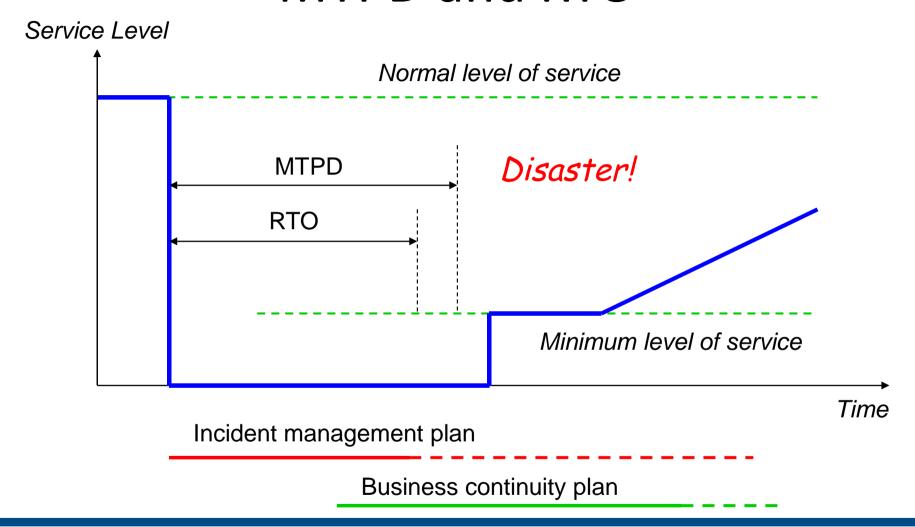
MTPD and RTO







MTPD and RTO

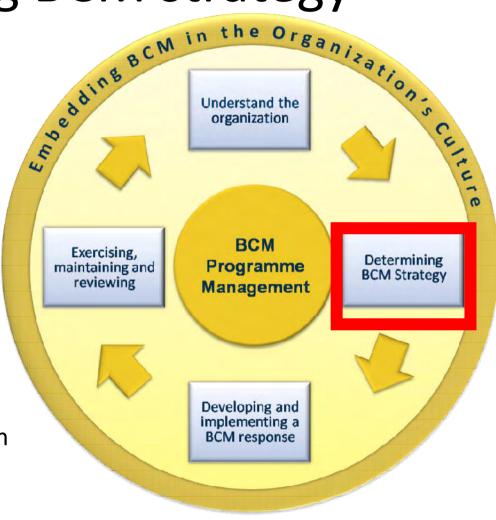






Determining BCM strategy

- Definition of incident response structure enabling an effective response & recovery
- Identification of restart timescales and service levels following a disruption
- Agreement of timescales to restore normal service levels
- Stakeholder relationship management
- Strategy may be modified as an output of management review in response to internal or external events



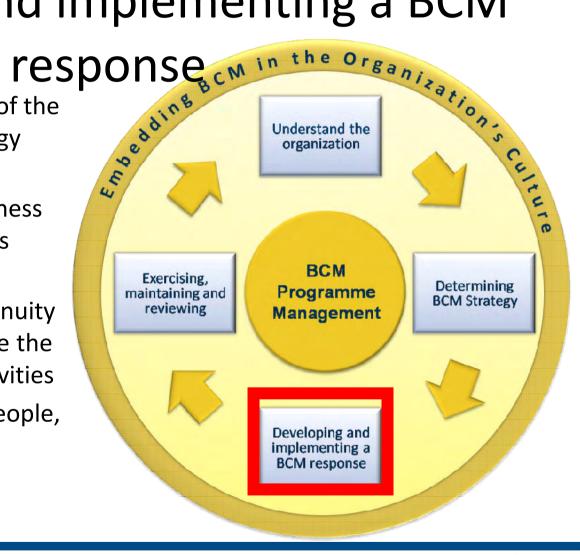




Developing and implementing a BCM

Aligned to the objectives of the organisation's BCM strategy

- Development of plans to effectively manage a business disruption to the point it is contained
- Creation of business continuity plans designed to facilitate the resumption of critical activities
- Detailed plans covering people, communication, roles & responsibilities, locations, resources etc







Incident Management Plan

Contents of an incident management plan include:

- Task and action lists
- Emergency contacts
- People activities
- Media response
- Stakeholder management
- Incident management location
- Contact information for emergency responders that support response strategies





Business Continuity Plan

Contents of a business continuity plan include:

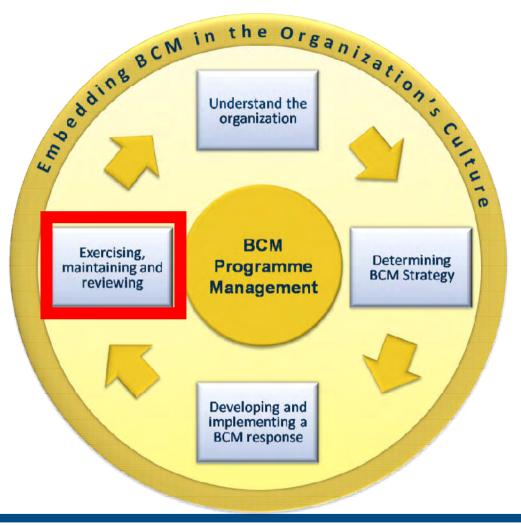
- Action plans / task lists
- Resource requirements
- Responsible person(s)
- Incident log / decision record
- A plan to resume back to normal operations (business recovery plan)





Exercising, reviewing and maintaining

- Validates effectiveness of plans
- Ensures understanding of plans, roles & responsibilities
- Identifies improvement opportunities
- Maintains relevance of plans as result of business changes







Exercising plans

- Different types of exercise
 - Desk check
 - Walk through
 - Simulation
 - Component/activity
 - Full test
- Exercising supports
 - awareness programme
 - competency development

BS 25999-2:2007, 4.4.2





Structure of BS 25999-2

- 1 Scope
- 2 Terms and definitions
- 3 Planning the BCMS
 - General requirements, establishing and managing, embedding BCM in the organisation's culture, documentation and records
- 4 Implementing and operating the BCMS
 - Understanding the organisation, determining strategy, developing and implementing a response, exercising, maintaining and reviewing
- 5 Monitoring and reviewing the BCMS
 - Internal audit, management review
- 6 Maintaining and improving the BCMS
 - Continual Improvement, preventive and corrective actions





Implementing and operating the BCMS

- 4.1 Understanding the organisation
- 4.2 Determining business continuity strategy
- 4.3 Developing and implementing a BCM response
- 4.4 Exercising, maintaining and reviewing BCM arrangements





Monitoring and reviewing the BCMS

- 5.1 Internal audit
- 5.2 Management review of the BCMS





Maintaining and improving the BCMS

- 6.1 Preventive and corrective actions
- 6.2 Continual improvement







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BS 25999 Clients

















































