

SET Awards 2022

INDORAMA
VENTURES

6 September 2022

คำถาม

1) การปรับตัวขององค์กรท่ามกลางแรงกดดันทางภาวะเศรษฐกิจในปัจจุบันเพื่อเพิ่มความสามารถในการแข่งขันและความอยู่รอดทางธุรกิจ โดยระบุประเด็นท้าทายต่อธุรกิจไม่เกิน 2 ประเด็น พร้อมทั้งแผนกลยุทธ์และแนวทางการบริหารจัดการประเด็นดังกล่าวของบริษัท

2) การตอบสนองต่อสถานการณ์การเปลี่ยนแปลงสภาพภูมิอากาศที่นับวันจะยิ่งทวีความรุนแรงขึ้น

โดยแสดงถึง

(1) ความเสี่ยงหรือโอกาสจากการเปลี่ยนแปลงสภาพภูมิอากาศ

(2) การบูรณาการในนโยบาย กลยุทธ์ เป้าหมาย และแผนงาน/มาตรการตามบริบทขององค์กร

(3) ความคืบหน้าหรือผลลัพธ์จากการบริหารจัดการที่เกี่ยวข้อง ทั้งในเชิงคุณภาพและปริมาณ

3) บทบาทของบริษัทในการสร้างการเปลี่ยนแปลงเชิงบวกต่อสังคมและ/หรือสิ่งแวดล้อมผ่านกระบวนการทางธุรกิจหรือศักยภาพของบริษัท

โดยแสดงถึง

(1) การวางกลยุทธ์และเป้าหมายที่มุ่งสร้างการเปลี่ยนแปลงในระดับอุตสาหกรรมหรือในสังคมวงกว้าง

(2) แนวทางการดำเนินงานที่ขับเคลื่อนให้เกิดการเปลี่ยนแปลงดังกล่าว

(3) การเปลี่ยนแปลงที่เกิดขึ้นจริงต่อสังคมและ/หรือสิ่งแวดล้อม รวมทั้งผลลัพธ์ที่บริษัทได้รับจากการดำเนินงานดังกล่าว ทั้งในเชิงคุณภาพและปริมาณ

******* เพื่อให้คณะกรรมการพิจารณารายวัลฯ เข้าใจข้อมูลเบื้องต้นของบริษัท โปรดแสดงข้อมูลใน **Appendix (ไม่เกิน 5 Slide)** เช่น สรุปข้อมูลการประกอบธุรกิจ กลยุทธ์และแนวทางการดำเนินงานด้านความยั่งยืน เป็นต้น

IVL's overview

145
Sites

6
Continents

35
Countries

25,760
Total Workforce
(end of 2021)

US\$ 14,629 m
Total Revenue
(end of 2021)

BUSINESS SEGMENTS



COMBINED PET

#1 PET globally
Recycling leadership

The only integrated player in Europe
and fully integrated in North America
Packaging leadership in emerging
markets
Global leader in PIA



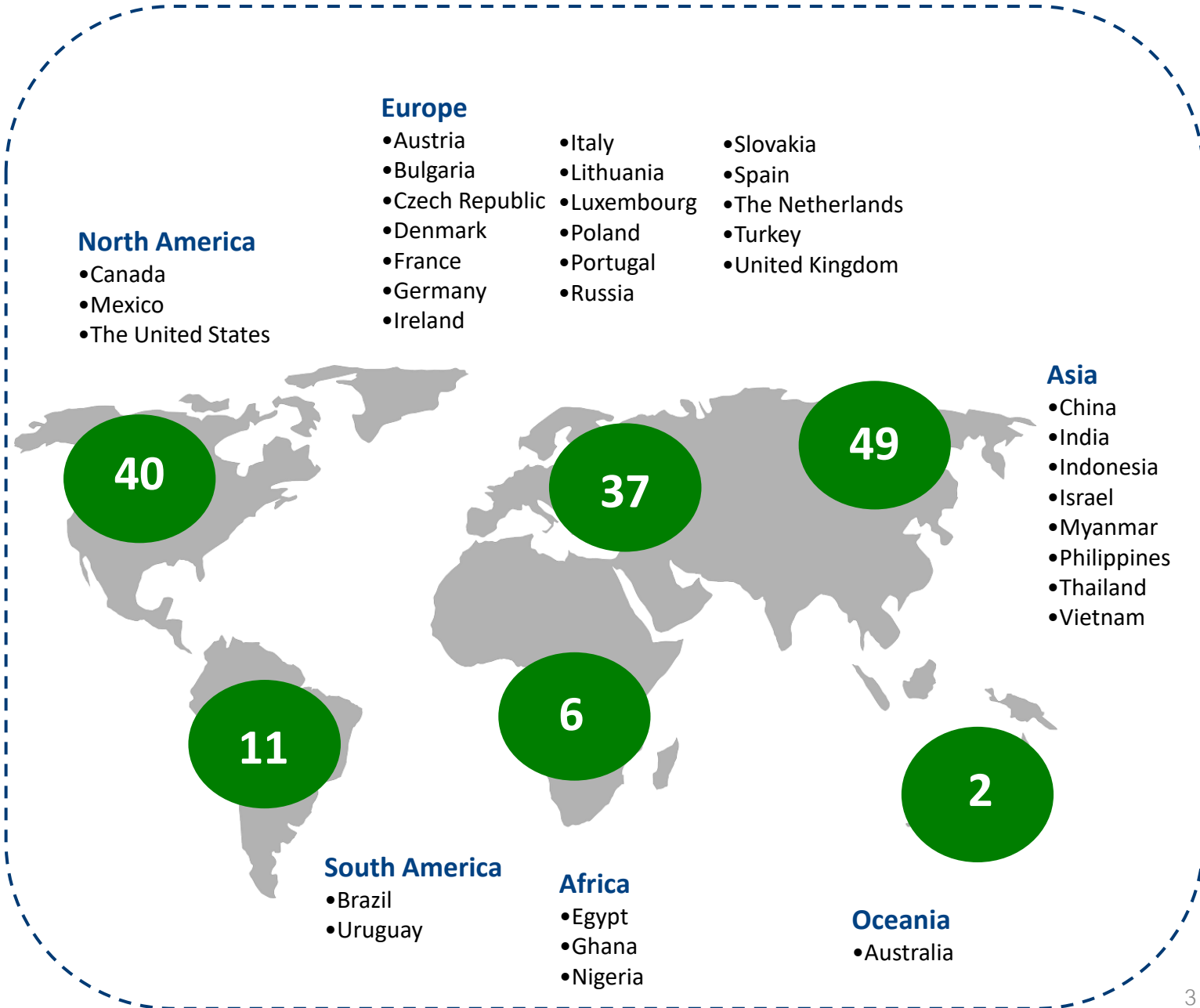
FIBERS

#1 Staple fiber in ASEAN
#2 in Bicomponent fiber
#2 in Automotive safety & tire



INTEGRATED OXIDES AND DERIVATIVES (IOD)

#1 Non-ionic surfactants in Americas
#1 EO in Americas
#1 Americas' fabric & home care
ingredients provider
#2 Ethoxylation company globally



1

การปรับตัวขององค์กรท่ามกลางแรงกดดันทางภาวะเศรษฐกิจในปัจจุบันเพื่อเพิ่มความสามารถในการแข่งขันและความอยู่รอดทางธุรกิจ โดยระบุประเด็นท้าทายต่อธุรกิจไม่เกิน 2 ประเด็น พร้อมทั้งแผนกลยุทธ์และแนวทางบริหารจัดการประเด็นดังกล่าวของบริษัท

Competitive advantage / adaptability for business operations (including business strategy and framework)

The company will have to share 2 business challenges along with the company's strategic plans and management guidelines.

1

Net Zero Carbon



Risks

- **Reputational** : High GHG emission / polluter
- **Operational** : Flood / drought / wildfire
- **Financial** : Cost of good sold
- **Regulation** : carbon tax / ETS / CBAM

Opportunities

- **Operational** : Operational Eco-efficiency Improvement / product development
- **Financial** : new products / premium products / sustainable finance
- **Reputational** : High GHG emission /

Negative Impacts

- Loss brand image & stakeholder trust / License to Operate
- Operation interruption / Logistics interruption
- Less sales and profit
- Trade Barrier / Higher tax paid

Positive Impacts

- Higher efficiency & lower emissions / Low carbon products development / cost saving
- Revenue generation / less carbon tax paid / higher profit / gains funds for new investment and expansion
- Good brand image and Lower Brand image and stakeholder Trust / License to Operate / Sustainable Leadership

Business competitiveness

1.1 Operational Standardization

- Decarbonization strategies
- Net Zero ambitions & targets
- SOPs / Internal Carbon Pricing
- SBTi / Supply Chain GHG scope 3

1.2 Process Innovation

- Green projects
- New technologies

1.3 Product Innovation

- Product Life Cycle Assessment (LCA)
- Low carbon products
- Bio-based feedstock
- Recycled products

Sustainability Ambitions Towards Net Zero Carbon



A NEW ERA OF ACCELERATED ACTIONS

Committed to achieving Net Zero Carbon by 2050-2070

Committed to SBTi (May 2022)

Sustainability CAPEX
US\$ 2 billion by 2025
(Cumulative 2020-2025)
US\$ 7 billion by 2030
(Cumulative 2020-2030)

Recycling Commitment
Post-consumer PET bale input per year
0.75 million tons by 2025
1.5 million tons by 2030 ^(A)
Post-consumer PET Bottles recycled per year
50 billion by 2025
100 billion by 2030 ^(A)

Energy*
 Reduction in energy intensity
5% by 2025
15% by 2030

GHG*
 Reduction in combined GHG (Scope 1&2) intensity
10% by 2025
30% by 2030

Renewable Electricity
10% by 2025
25% by 2030

Water*
 Reduction in water intensity
10% by 2025
20% by 2030



Recycling Education
 Educating **1,000,000 consumers** around the world on recycling by 2030

Waste
90% waste diverted from landfill by 2025

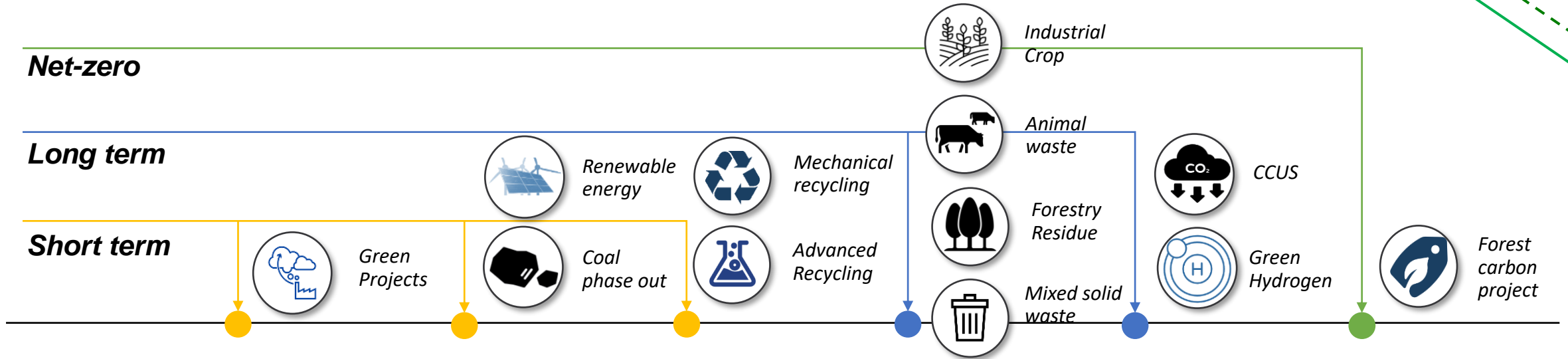
Circular Economy
Integrating the circular economy concept into IVL's operations
Partnering with organizations to intensify our contributions to the circular economy

Circular Feedstocks
Bio-based feedstock : 16% against whole IVL feedstock
Recycled feedstock (rPET) ^(B) : 10% against whole IVL feedstock, and **23%** against PET Feedstock by 2030

Remark:
 IVL Vision 2030 recycling ambition :
 (A) 3.13 million tons and 200 billion bottles per year
 (B) 21% against whole IVL feedstock and 48% against PET feedstock

Decarbonization Strategies

Committed towards Net Zero; prioritization of our decarbonization strategies



Improving Operational Efficiency

Invest in operational & energy efficiencies to reduce GHG emissions, Energy & Water consumption



Energy Transition

Decarbonize IVL's energy consumption via on-site & off-site renewable energy and phasing out from coal



Recycling

Invest in and expand recycling facilities to address plastic pollution and reduce lifecycle carbon emissions



Circular Feedstock

Replacing fossil fuel-based feedstock with circular (bio-based and recycled) feedstock



Future Technologies

Exploring opportunities for Carbon Capture Utilization & Storage (CCUS) and Green Hydrogen



Natural Capital Solutions

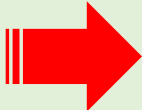
Invest in carbon offsetting projects from forest preservation, restoration, anti-deforestation

Note: * Aspirational projects only

Green projects: Improving Eco-Efficiency to reduce Carbon Footprint



Green Projects
in 2021



Reduction of
185,132 ton of CO₂e



Propylene Purification Tower Steam Reduction, IVOX Port Neches

- ✓ The energy reduction of **324,090 GJ/year**
- ✓ Emissions reduction of **478 metric tons of CO₂**
- ✓ Total operational savings of **US\$ 2.6 million**



Shifting to Inert Gas in place of Greenhouse Gas

- ✓ Overall energy consumption was reduced by **30%**, resulting in the reduction of **81.1 tCO₂e/year**.
- ✓ Cost-saving of **US\$ 1.5 million per year**



Pilot heat-recovery project reducing carbon emissions at Performance Fibers (Kaiping)

- The project will reduce
- ✓ **CO₂ emissions of 5,000 tons**
 - ✓ **Annual saving of US\$ 1.8 million**

Renewables in our operations

Offsite Renewable Electricity

Renewable electricity procurement via global VPPAs can provide additional opportunities to reduce GHG emissions.

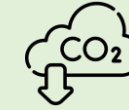
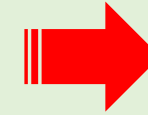
Plants Utilizing 100% Renewable Electricity

- UAB Orion Global Pet Lithuania
- Wellman International Ireland
- UTT Technische Textilien Germany
- Indorama Ventures Portugal PTA
- Indorama Ventures Quimica, Spain
- Kordarna Plus, Slovakia



2021

Our combined use of
2,803,365 GJ
of renewable Energy



Saved over
143,175 tCO₂e

Onsite Renewable Energy: Solar installation projects



PT. Indorama PolyPET Indonesia

- 1.2 megawatts peak
- save 1,100 tons CO₂ equivalent



Floating Solar Panels – IPI Nakhon Pathom

- 5,250 KWp
- reduce 3,474 tCO₂e

Indorama Petrochem Limited (PTA)

- 4,500 megawatt-hours (MWh/year)
- reduce 1,800 metric tons per year, equivalent to 81,820 trees.



2

Plastic Waste



Risks

- **Reputational** : Polluter / Destroy the environment
- **Financial** : No PET plastic consumption
- **Regulation** : Plastic tax / waste management
- **Operational** : reduce the production

Opportunities

- **Operational** : new circular business
- **Financial** : new products development / sustainable finance
- **Reputational** : Innovative and sustainable company / responsible citizenship

Negative Impacts

- Loss brand image & stakeholder trust / Ban
- Less sales and profit / business closed
- Trade Barrier / Higher tax paid
- Not cost competitiveness

Positive Impacts

- Maximize resources / ensure recycling capacity / responsible production and consumption
- Revenue generation / cost saving / less carbon tax paid / higher profit / gains funds for new investment
- Good brand image and Lower Brand image and stakeholder Trust / License to Operate / Sustainable Leadership

Business competitiveness

2.1 Circular Business

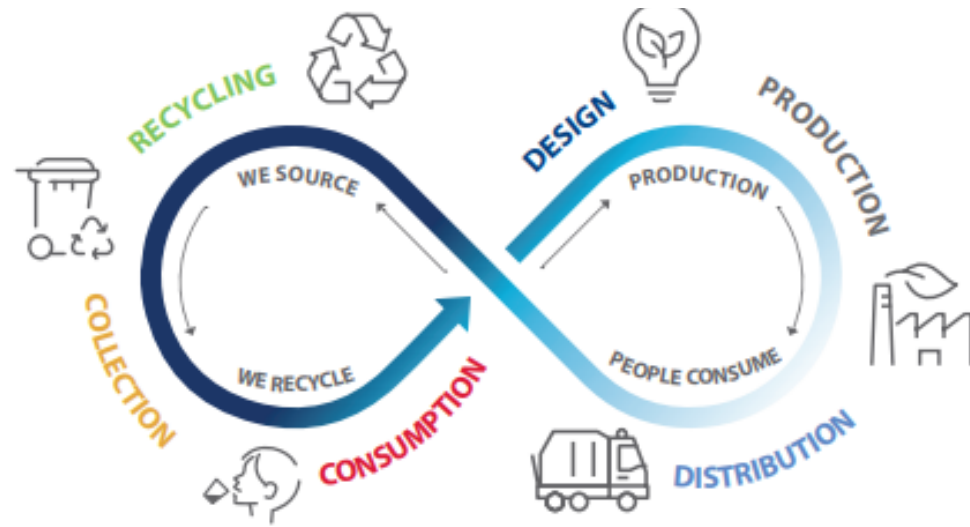
- PET Circularity
- Recycling facilities investment
- Collaboration with industry memberships & stakeholders

2.2 Product Innovation

- Recycled products
- PPEs Coverall

2.3 Recycling Education

- Recycling Education
 - Material development
 - Training to society



- **Building the infrastructure**, the world needs to provide a circular economy
- **Increasing use of circular feedstocks** while reducing fossil-based feedstocks
- **Collaborating** with customers on demand for **sustainable materials**
- **Circular product** design and innovations

Recycling strategies and Recycling Commitment

Strengthening our Global Recycling Capability

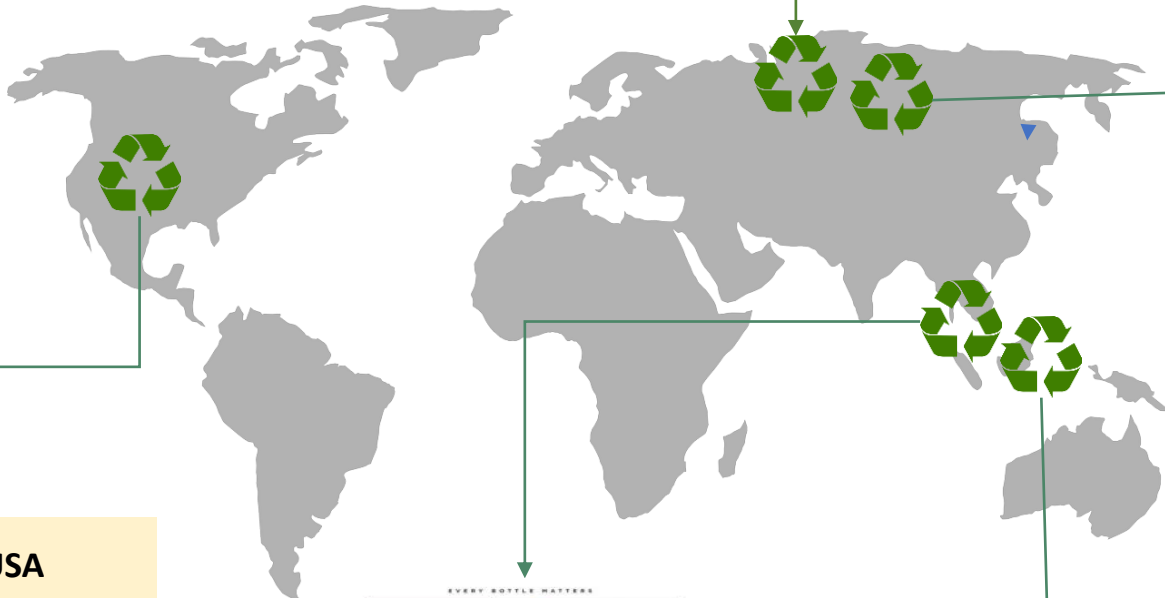
Ensuring a Fully Closed Loop

Contributing to a Circular Economy



Circular Business

Recycling Facilities Investment



UCY, Czech Republic
 We will recycle about **1.12 billion additional post-consumer PET bottles** in the Czech Republic every year by 2025.

Carbios, France
 First-of-a-kind manufacturing plant for fully bio-recycled PET, this facility will have a processing capacity of **50,000 tons of PET waste per year.**



CarbonLite, USA
 - One of the largest producers of food-grade recycled pellets (rPET)
 - **Recycling capacity of 3 billion PET bottles per year**

PETValue, the Philippines
 the largest state-of-the-art, bottle-to-bottle recycling facility in the Philippines. The plant's projected capacity is **30,000 MT/year of flakes.**



Kawarang, Indonesia
 Set to launch in 2023, this facility will have an **annual recycling capacity of 1.92 billion PET bottles**

Going forward with new technologies

-  → Enzymatic recycling (Hydrolysis)
-  → Depolymerization (Glycolysis)
-  → Depolymerization (Glycolysis/Hydrolysis)
-  → Depolymerization (Glycolysis)

Life Cycle Assessment

In 2021, **46% global Life Cycle Assessments (LCA) coverage** in compliance with ISO 14040/44:2006. Furthermore, we started a number of initiatives to offer lower GHG products through carbon offsets

Low Carbon Products

Deja™
Carbon Neutral Pellet

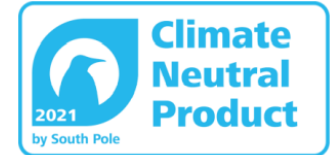


Locally sourced material

Vertical integration

Water transport

South pole Verified carbon offsets



Bio-based Products

Enka® Nylon BIO



Remark: Biodegradation after storage under composting condition accordance to EN 14046:2003; Source: ITV Denksdorf

Bio-based PET

- Polyester tire cord based on bio-based raw materials
- Contribute to customer's product sustainability content

Viscord® CS4

Natural Cellulose for Run-flat Tire

Recycled Products



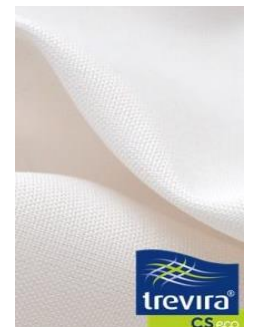
high-performance products made with up to 100% recycled PET.



Newlife™ :
a premium recycled polyester yarns, made from post-consumption plastic bottles collected in northern Italy



Trevira CS eco brand is available for fabrics that consist of at least 50 % recycled content.





Oxyclear® Barrier PET
Polyclear® EBM PET
 reimagine PET to replace plastics that have unfavorable recyclability characteristics

Enka® Nylon BIO
 Bio-based high-tenacity polyamide yarn

- **70 % bio-based**
- CO2 emission balance is almost zero



Diolen®

- Based on PLA
- **100% bio-based**
- Biodegrades under industrial composting conditions

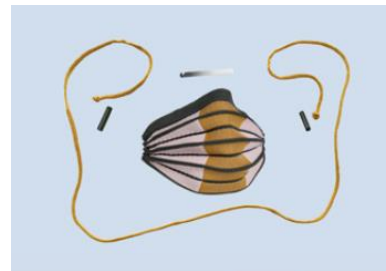


Remark: Biodegradation after storage under composting condition accordance to EN 14046:2003; Source: ITV Denkendorf



NewLife™
 a premium recycled polyester yarns, made from post-consumption plastic bottles collected in northern Italy
 The production process is **100% Made in Italy** and **100% traceable**.

Breathair® – Sustainable Comfort, a custom-fit solution made by **recycled materials** for mattresses, chairs and other furniture



The Easy Mask

- Constructed with our Deja™ performance yarn
- DyeCoo's CO₂ technology **does not use any water**
- Stoll's seamless knitting technology



Deja™ products



MADE TO BE REMADE AGAIN

By asking more of PET and less of the planet, we recognize PET as a valuable resource that is helping close the loop in a circular economy.



Reduce Carbon emissions



Reduce the amount of waste that goes to landfill



Achieve sustainability targets through design collaborations

Collaboration with various associations



IVL Endorses the Ellen MacArthur Foundation's call for EPR Packaging



We jointly sponsored the “Sustainability Leaders Council”, which are driven to create a **sustainability action plan for Asian governments and the private sector**. The Council’s virtual summit was arranged under the theme of “**Unlocking Sustainable Plastics in Asia**”.

Collaboration with GPAP and WEF On Investor Toolkits For Plastic Waste

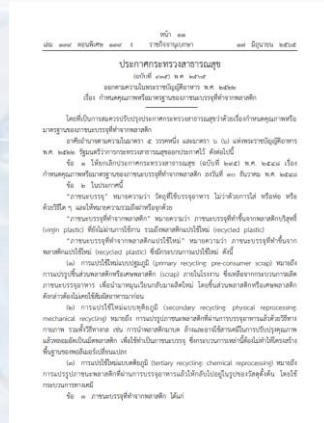


IVL is proud to be part of the New Plastics Economy Global Commitment, reporting from mid-year to mid-year.

Enhancing public awareness through our activities

Public-Private collaboration to turn PET plastic waste into medical equipment

- Collaborated with **14 organizations** and **1,597 stakeholders**
- **8,000 PPE suits** and **1,000 bedding sets**
- Made from **9.35 tons of recycled post-consumer PET bottles**.



IVL has worked with various organizations to encourage the amendment of a regulation that will allow the use of recycled PET in food and beverage packaging in Thailand. Our efforts have paid off in this year. The Thai Ministry of Public Health (MOPH) published Plastic Food Packaging Standards, which include the approval of plastic containers made from recycled plastic pellets.

IVL supports GEPP Rewards application

- Launched **GEPP Rewards application**
- Disposed recyclable waste to **earn points and redeem for rewards**



The Circular Innovation Challenge program

- To raise **public awareness** about the need to reduce waste in Thailand



IVL in Thailand brings unused plastic pallets to protect the environment

- To add **value to unused plastic pallets** for the benefit of the community & society.



Enhancing public awareness through recycling education

A new partnership with the Yunus Foundation to create recycling education materials for a global audience

Deliverables:

- **19 content packages** at different education levels
- **250,000 people** reached within 2022



Poland



The Netherlands

Thailand



Mexico

Thailand's Recycling Education (Jan – Aug 2022)

3,823
People Received Training

2,533
Students

327
Teachers

963
Public and Community People

173
Schools and Universities

5
Organizations

4
Virtual Training Sessions

19
Classroom Training Sessions

84
Teaching Hours



2030 Target

Educating **1,000,000** consumers around the world about recycling

Progress against 2030 target

53,585 People
(Cumulative 2018-2021)

54
Recycling Articles

270
Downloads of Recycling Education Materials

1,428
Views and Downloads of Recycling Education VDOs

Outcomes

632,250
Bottles Collected

Bottles Returned to Recycling Factory
14,050 kg.

2

การตอบสนองต่อสถานการณ์การเปลี่ยนแปลงสภาพภูมิอากาศที่นับวันจะยิ่งทวีความรุนแรงขึ้น โดยแสดงถึง

- (1) ความเสี่ยงหรือโอกาสจากการเปลี่ยนแปลงสภาพภูมิอากาศ
- (2) การบูรณาการในนโยบาย กลยุทธ์ เป้าหมาย และแผนงาน/มาตรการตามบริบทขององค์กร
- (3) ความคืบหน้าหรือผลลัพธ์จากการบริหารจัดการที่เกี่ยวข้อง ทั้งในเชิงคุณภาพและปริมาณ

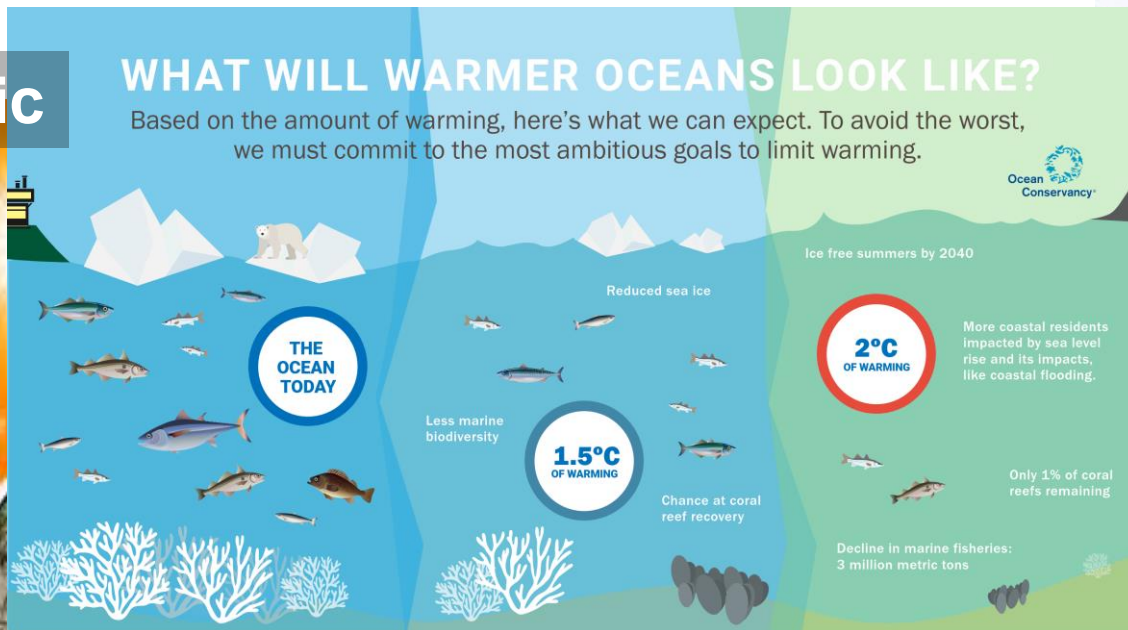
Climate-related activities

- (1) Including risks and opportunities,
- (2) Strategic business integration, framework, goals,
- (3) Progress, qualitative & quantitative measurements

Climate Change

Social Power

Catastrophic



Commitment from global leaders



Climate Change



- Sustainability and Risk Management Committee (SRMC)
- ESG Council
- Decarbonization Committee
- Business Heads and Manufacturing Heads

- Decarbonization Strategies
- Recycling Strategy

- Climate-related Risks
 - Physical risks : Technology/ Policy & legal/ Market/ Reputation
 - Transition risks : Acute and Chronic
- Climate-related Opportunities
 - Energy Source
 - Resource Efficiency
 - Resiliency
 - Products & Services
 - Markets



- Sustainability Ambitions
- SBTi
- Net Zero Carbon



- TCFD Supporter
- First chemical company in Thailand
- First TCFD Report in Thailand



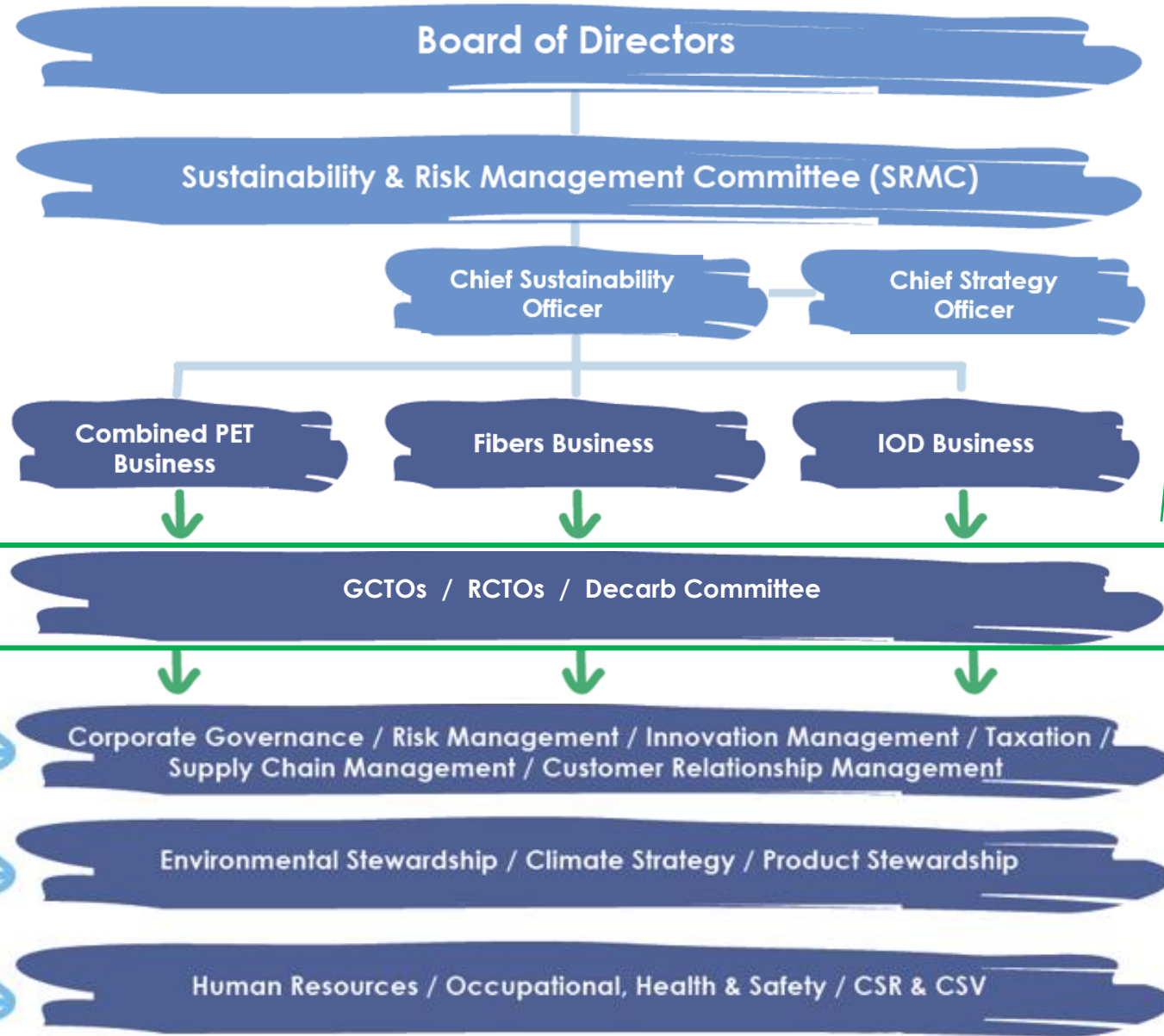
IVL's Water Risk Assessment Summary Report 2021

Governing Structure

Seven Independent Directors,
Six Executive Directors and two
Non-executive Directors

Four Independent Directors and
four Executive Directors

Various members from different
technical functions and background

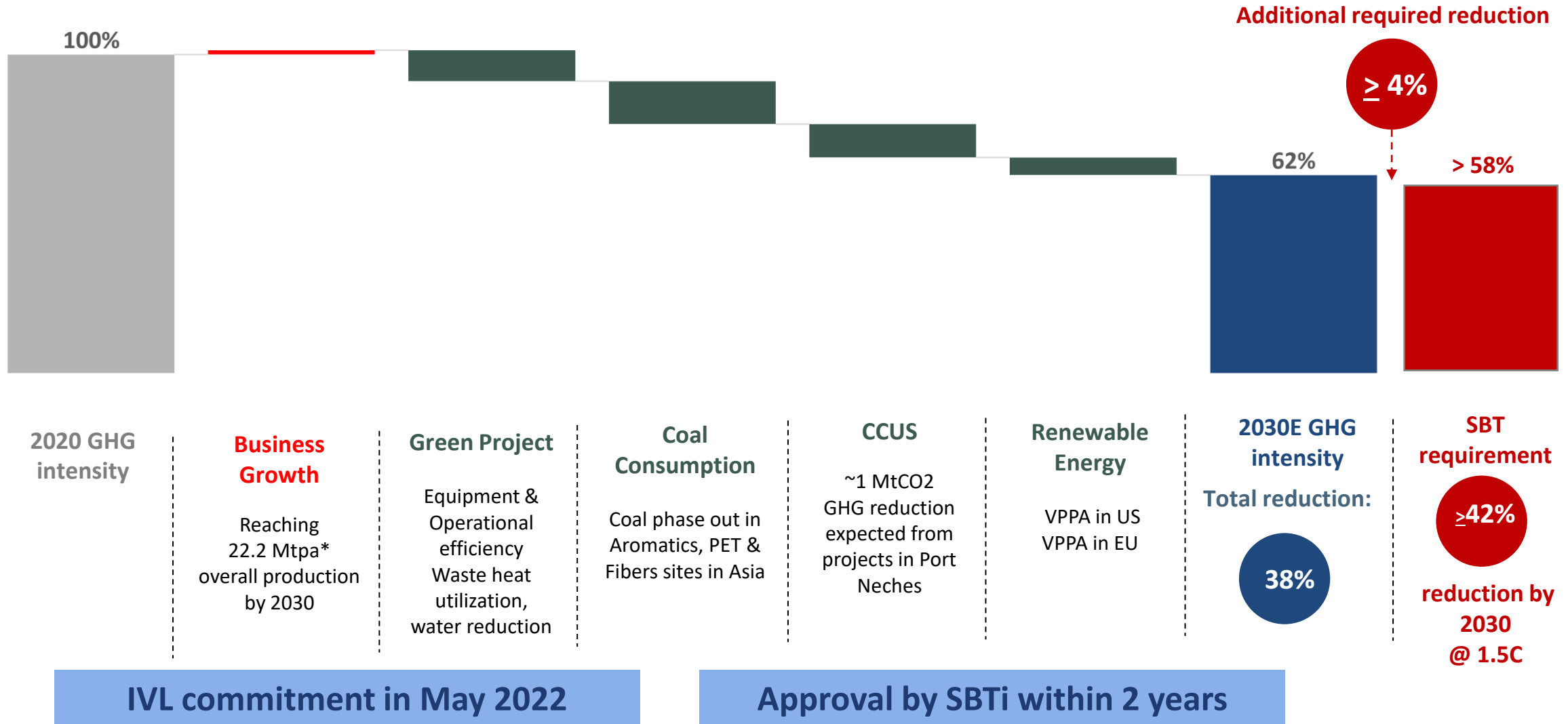


- Evaluate current sources of GHG emissions across all businesses
- Develop decarbonization roadmap and strategy (e.g. green projects, RE, coal phase-out, CCUS technologies including CAPEX/OPEX)
- Steer on activity projects developments and efforts where lagging or needed
- Conduct gap analysis on efficiency and identify improvement areas
- Enable decarbonization target achievement

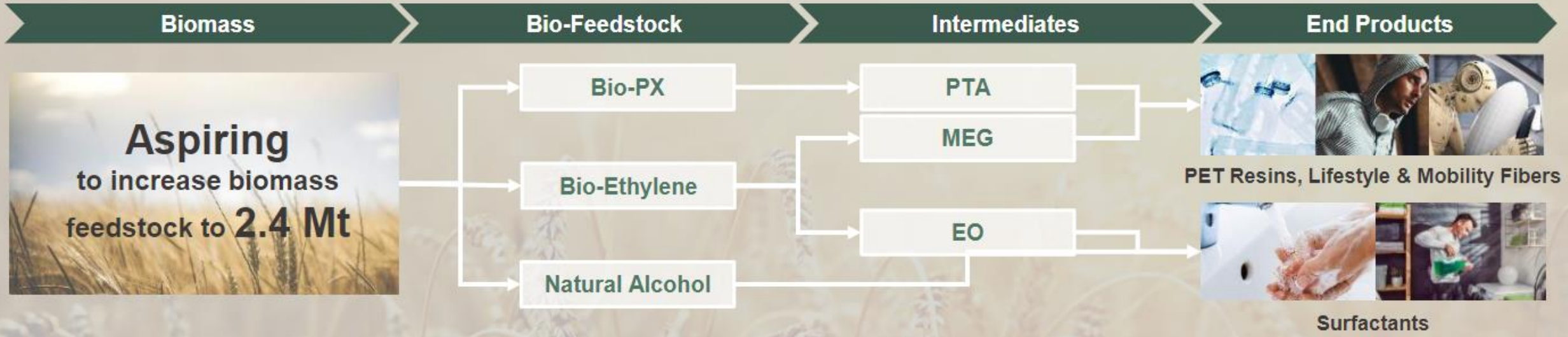
Aug 2021
 “Decarbonization SOPs” was introduced to accelerate the impact of sustainability projects on the environment

Science-Based Targets

With the current plan, IVL will be able to reduce its GHG emission intensity by 38% by 2030

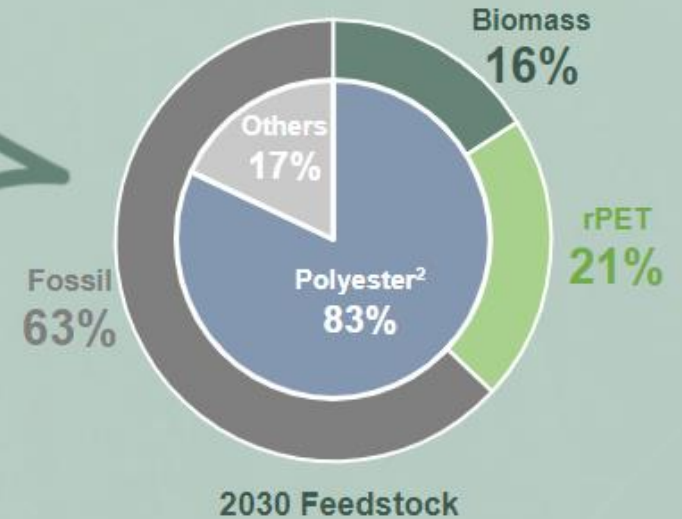
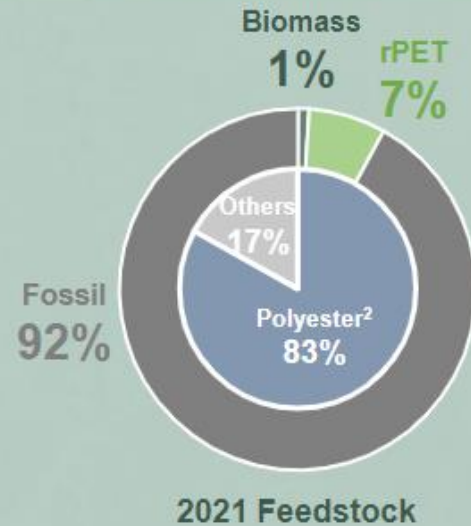


Decarbonizing our products through biomass



Biomass...

- abundant, renewable, sustainable
- enables 80% or more reduction in life-cycle emission
- valorises waste material



Green Projects: Improving Eco-Efficiency to reduce Carbon Footprint



TYPES OF GREEN PROJECTS



EQUIPMENT EFFICIENCY

- Rotary press. Filter instead of Centrifuge for PTA Separation,
- GT Project



OPERATIONAL EFFICIENCY

- Site FP
- APC for Process Control
- Dipping M/C productivity & efficiency gains by changing to gas heating



WASTE HEAT UTILIZATION

- Waste Heat Recovery from Process & Stacks – Various segments
- MVR (Steam Compressor)



ON-SITE RENEWABLE POWER

- Solar Power Plants at Thailand sites on BOOT basis



WATER REDUCTION

- Waste Water Recycling;
- Process Improvement

Key Sustainability Impact



GHG saving

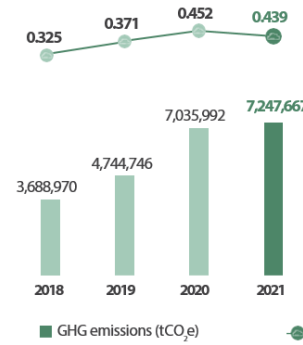


Energy saving

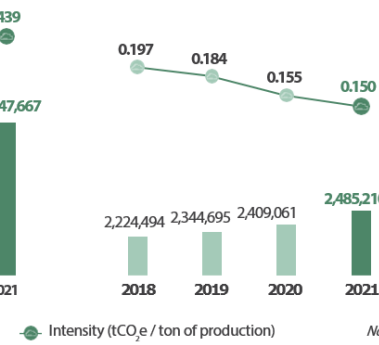


Water saving

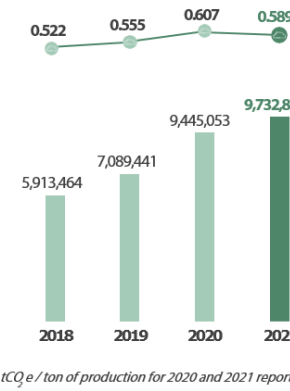
Direct GHG Emissions (Scope 1)



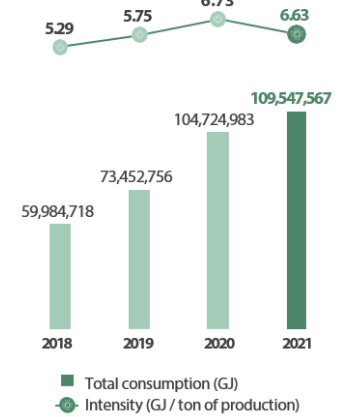
Indirect GHG Emissions (Scope 2)



Total GHG Emissions (Scope 1 & 2)

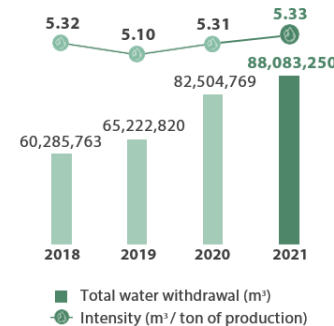


Total Energy Consumption

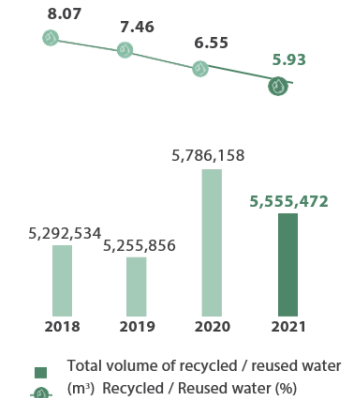


Note: 0.589 tCO₂e / ton of production for 2020 and 2021 reporting scopes

Total Water Withdrawal



Total Recycled / Reused Water



Renewable Electricity: diverting to clean energy to reduce scope 2 emission



With current scenario, IVL is on track to 2030 RE target



2025 Target 10% renewable electricity consumption

2030 Target 25% renewable electricity consumption

TYPE OF ENGAGEMENT



On-site renewable energy development: Installation of On-site Solar



Unbundle REC purchase: Buying standalone certificates to neutralize emissions

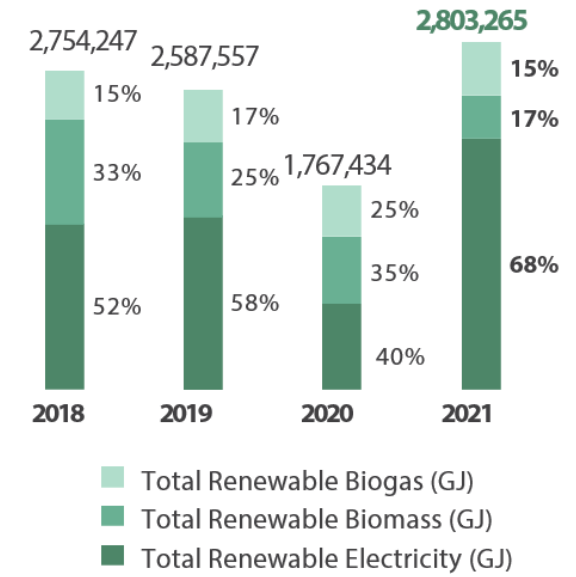


Renewable energy PPA: Engage in long-term offtake agreement of RE via PPAs



Virtual Power Purchase Agreement (2026): Engage in Virtual Power Purchase Agreement (VPPA)

Total Renewable Energy Consumption



2021 Highlights

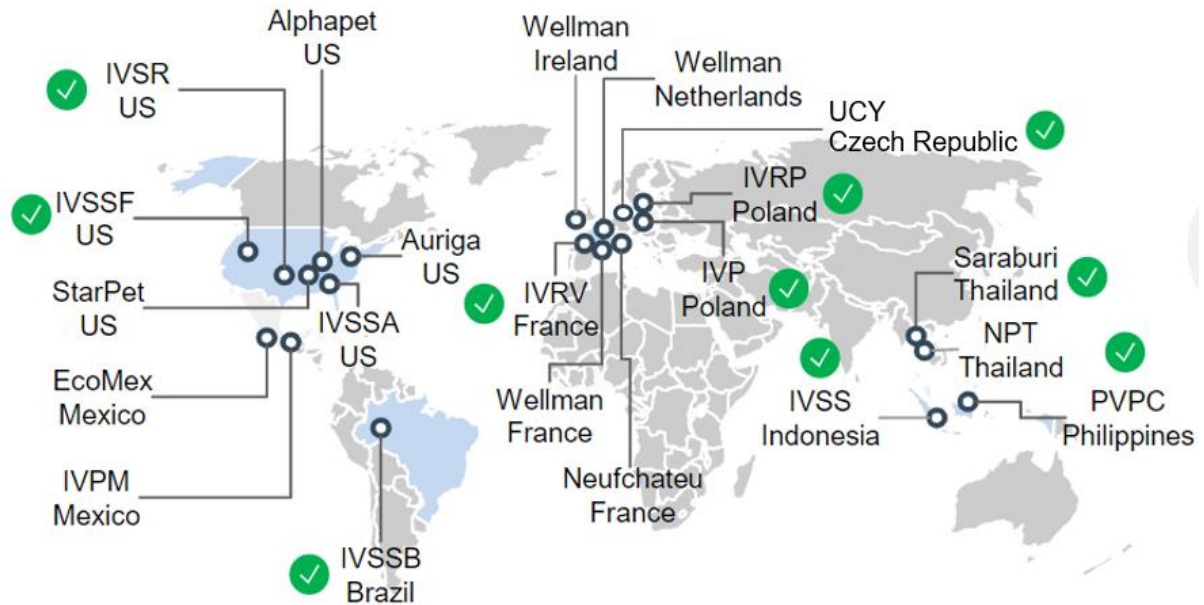
- 67%** ISO 50001:2011/ISO 50001:2018 certification compared with 2020 reporting scope
- 6** sites consume 100% renewable electricity
- 11** contracts signed for **35** MWp solar rooftop



Progress against 2025 targets
7.5% renewable electricity consumption

Driving Circularity Through Recycling

 **IVL Continued to expand recycling footprint despite pandemic, adding 10 new assets**



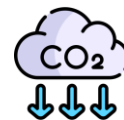
Source: IVL Analysis

 **New assets 2019-2022**



IVL's 10-year recycling effort

Reduced
2.4 million tons
of carbon footprint
from the product
lifecycle



Recycled
72 billion
post-consumer
PET bottles



Created
Approximately
3,900 – 5,900
Direct and indirect
additional jobs



Prevented
1.6 million tons
of plastic waste
From going to landfill

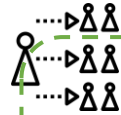
[A real-time bottle recycling counter on our website](#)



Supply Chain Decarbonization



Upgrade Key Supplier Tools and Digital Data Systems



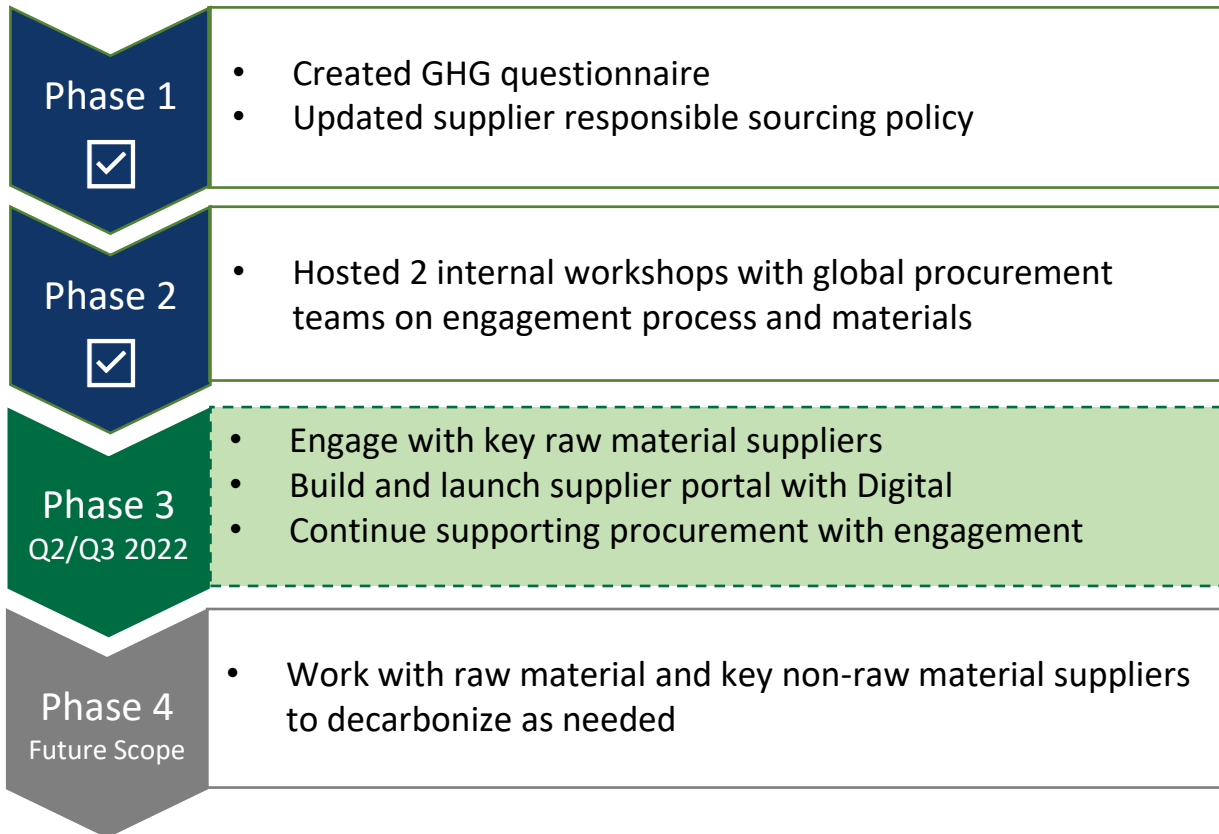
Capacity Building

(Global Training and engagement with suppliers who may differ in decarbonization maturities)



Supplier Engagement Program

(Align our procurement decisions based on program outcomes)



Objective 1: Compliance Management

- Engagement tool:** Responsible Sourcing Policy
- Value addition:** Regulatory compliance & reputational risk
- Stakeholders:** Suppliers, investors, regulators, and customers

Engage with:

Suppliers in top 60% of total spend...	By 2022
Suppliers in top 90% of total spend...	By 2023

Objective 2: Scope 3 Management

- Engagement tool:** GHG Questionnaire
- Value addition:** Customer alignment, Science-based Targets & Showcase industry leadership
- Stakeholders:** Key raw material suppliers, customers

Engage with:

Suppliers in top 50% of total spend...	By 2022
Suppliers in top 80% of total spend...	By 2023

Securing Sustainable Finance

		Link to IVL's ESG Rating			Link to KPI & SPTs
		US\$ 300m			US\$ 300m
	Ninja loan arranged by a syndicated ESG loan	US\$ 300m			Sustainability-Linked Bond arranged by BBL, KBank, KTB, SCB, and HSBC
Green loan arranged by Mizuho	US\$ 255m	US\$ 150m arranged by International Finance Corporation (IFC)	US\$ 100m arranged by Asian Development Bank (ADB)	US\$ 50m arranged by Deutsche Investitions-und Entwicklungsgesellschaft (DEG)	
US\$ 200m EUR 200m					
2018	2019	2020		2021	
Thailand's First Green Loan	Arranged by the International Finance Corporation (IFC) to increase recycling in developing countries			Thailand's Largest Sustainability-Linked Bond	

Total: USD 1.3bn in Sustainable Financing

Indorama Ventures issued THB 10 billion Sustainability-Linked Bond with three Sustainability Performance Targets



Reducing GHG emissions intensity
by 10% by 2025 (from a 2020 base)



Increasing recycling of PET bale input
to 750,000 tons per year by 2025



Achieving 25% renewable electricity consumption
in 2030



INDORAMA

Indorama Ventures issued THB 10 billion in Sustainability-Linked Bonds (SLBs) in 2021 to drive sustainable production and support its actions on climate change.

The largest issuance of SLBs in Thailand is part of our financing strategy across a range of instruments and will be measured by our performance in achieving sustainability targets while showcasing our long-standing commitment to sustainable growth.

3

บทบาทของบริษัทในการสร้างการเปลี่ยนแปลงเชิงบวกต่อสังคมและ/หรือสิ่งแวดล้อมผ่านกระบวนการทางธุรกิจหรือศักยภาพของบริษัท โดยแสดงถึง

- (1) การวางกลยุทธ์และเป้าหมายที่มุ่งสร้างการเปลี่ยนแปลงในระดับอุตสาหกรรมหรือในสังคมวงกว้าง
- (2) แนวทางการดำเนินงานที่ขับเคลื่อนให้เกิดการเปลี่ยนแปลงดังกล่าว
- (3) การเปลี่ยนแปลงที่เกิดขึ้นจริงต่อสังคมและ/หรือสิ่งแวดล้อม รวมทั้งผลลัพธ์ที่บริษัทได้รับจากการดำเนินงานดังกล่าว ทั้งในเชิงคุณภาพและปริมาณ

Company's roles in creating a positive social and/or environmental impact in society & industry including

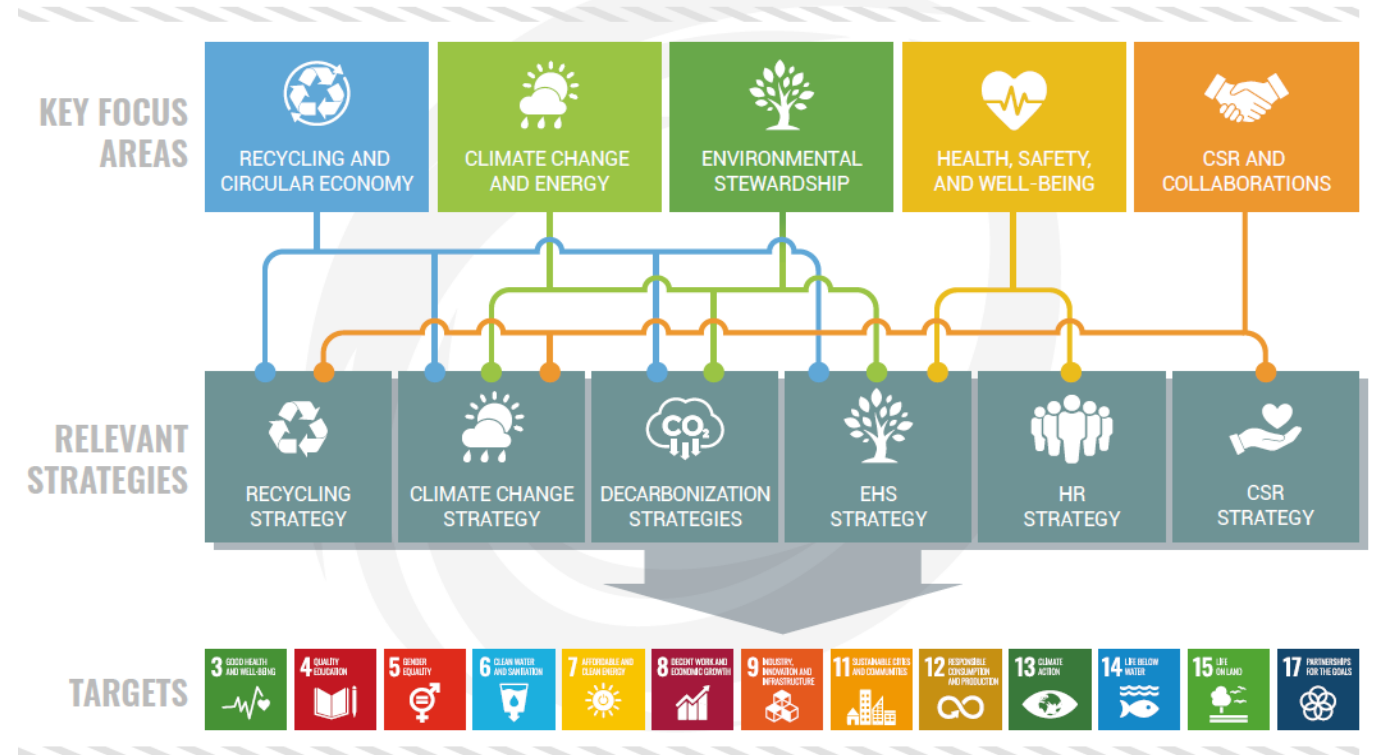
- (1) Strategy, framework, goals
- (2) Guidelines
- (3) Qualitative & quantitative outcomes

Driving positive impact and supporting Sustainable Development Goals (SDGs)

OUR CONTRIBUTIONS TO THE SDGs



IVL'S SDGs STRATEGY



Resource Maximization
Circular Economy



Recycling Education
Bottle Collection



Plastic Waste Reduction
Environment Protection



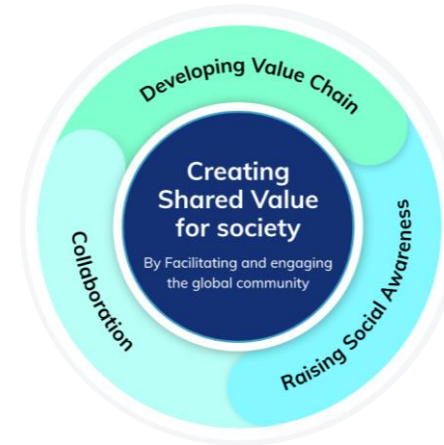
GHG Reduction from
PET Bottle Recycling

Strategic Management Approach

Recycling Strategy and Commitments

Our Recycling Mission	To serve the recycling needs of IVL's customers by building a leading, differentiated, and economically attractive recycling business.		
Our Recycling Strategy	Strengthening global recycling capability	Ensuring a fully closed loop	Contributing to a circular economy
2025 Recycling Commitment	US\$1.5 billion total investments in recycling	50 billion bottles recycling capacity per year	750,000 tons total post-consumer PET in polyester feedstock per year

CSR Strategy



Recycling Education

(Started in 2018)



Bottle Collection

(Started in 2020)



Educating **1,000,000** consumers around the world about recycling

Cumulative sorting of at least **100 tons** of post-consumer PET bottles for recycling

New innovation and upcycling products To serve social needs



PPE
(Made from rPET yarns and washable 20 times)



Bedding sets
(Made from rPET yarn and 100% anti-bacterial)



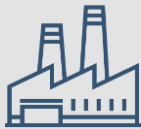
2030 Target

Mechanism and Stakeholder Engagement



Global

(Partnerships, Collaborations & Industry Associations)



Business

(Players in Value Chain & Industry Associations)



Employee / Public

(Partnership, Collaborations & Industry Associations)



Call for Actions & Global Commitment

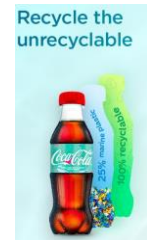


WEF : CEO Climate Alliance to world leaders
We support you in taking decisive climate steps at COP26

Thought Leadership



Customers



100% rPET packaging for Danone and Evien products



100% rPET packaging

Partners : Technology Developers



Recycling Education



Bottle Collection



Outcomes and Social Impacts

Recycling Education (Since 2018)

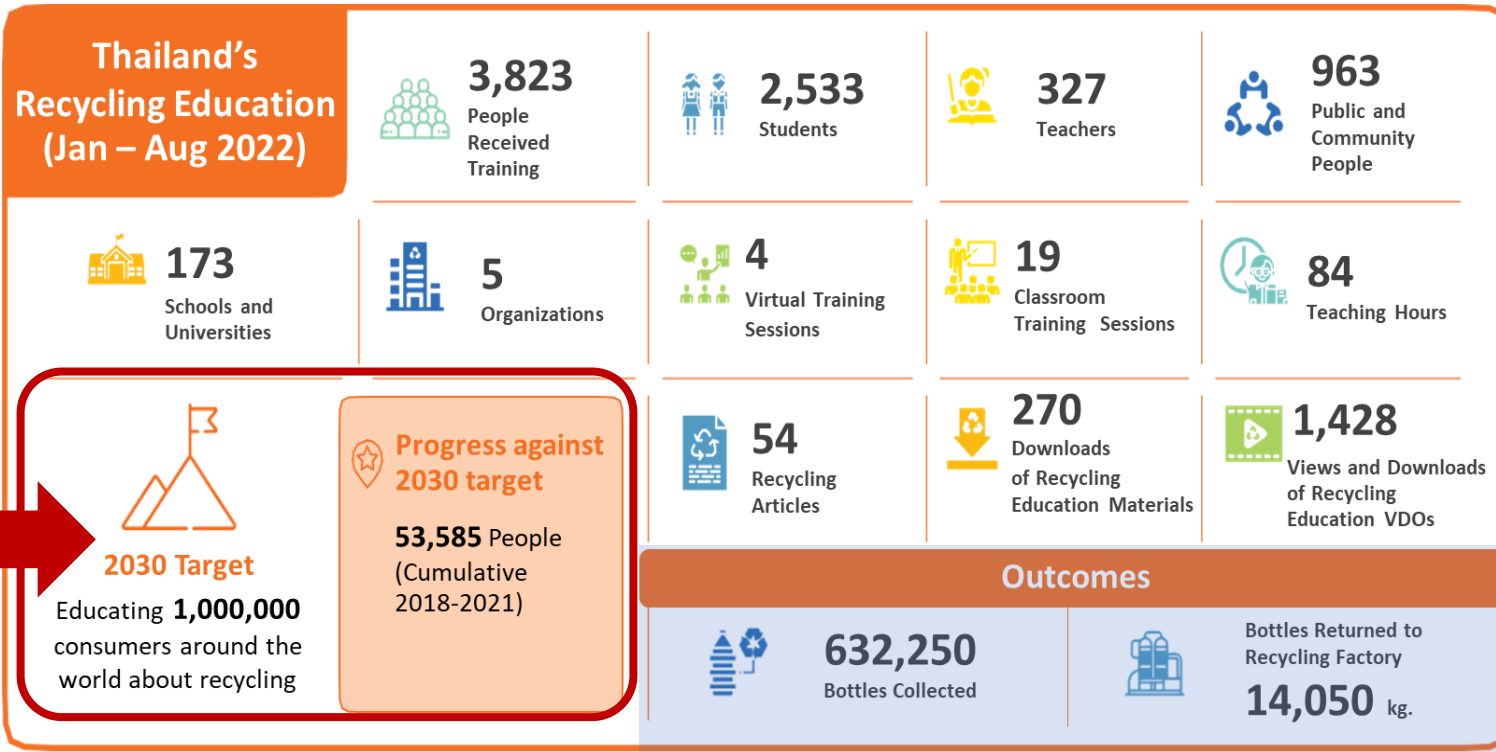


- Raise awareness of waste separation
- Knowledge of plastics and PET recycling
- Multiplying effects from knowledge sharing
- Networking and future collaborations



IVL Vision 2030 recycling ambition

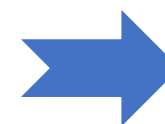
- 3.13 million tons
- 200 billion bottles per year



Bottle Collection (Since 2020)



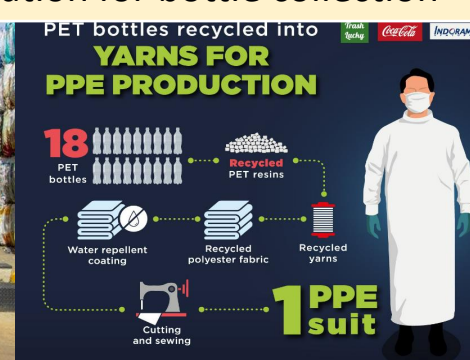
- Behavior change : able to properly separate PET plastic waste
- Well-being : less waste and more hygiene
- Better environment : less waste on land and in ocean
- Sustainable city : waste separation infrastructure, job creation



GHG Reduction = 75 tCO₂e

Benefits and Attributes :

Environmental		Social	
<p>Reduce plastic waste</p> <p><i>[From our recycling business (2011-2021) : 72 billion bottles 1.6 million tons of bottles]</i></p>	<p><u>Jan- Aug 22</u></p> <ul style="list-style-type: none"> • 632,250 bottles • 14.1 tons of bottles <p><u>2019-2021</u></p> <ul style="list-style-type: none"> • 2.2 million bottles • 50 tons of bottles 	<p>Behavior change : more awareness on plastic waste separation</p>	<ul style="list-style-type: none"> • 3,823 people trained (Jan-Aug 22) • 57,408 people trained (2018-Aug 2022)
<p>Reduce GHG emission</p> <p><i>[From our recycling business (2011-2021) : 2.4 million tCO₂e]</i></p>	<p><u>Jan- Aug 22</u></p> <ul style="list-style-type: none"> • 21 tCO₂e <p><u>2019-2021</u></p> <ul style="list-style-type: none"> • 75 tCO₂e 	<p>Social Return on Investment (Bottle collection to produce PPE suits)</p>	<p>1:7 times in Thai baht</p>
<p>Protect environment</p> <ul style="list-style-type: none"> • Life on land • Life below water 		<p>Jobs creation (in plastic waste separation value chain)</p>	<p>Approximate 3,900 – 5,900 Direct and indirect additional jobs</p>
		<p>Health and well-being</p> <ul style="list-style-type: none"> • Less waste • More hygiene 	
		<p>PET Waste Management System & Infrastructure</p> <ul style="list-style-type: none"> • PET Recycle Bin • PET application for bottle collection 	



Appendix

Vision 2030



Future-proofing our organization, leveraging on new ways of working

- Digital tools
- LSS
- Next generation leaders

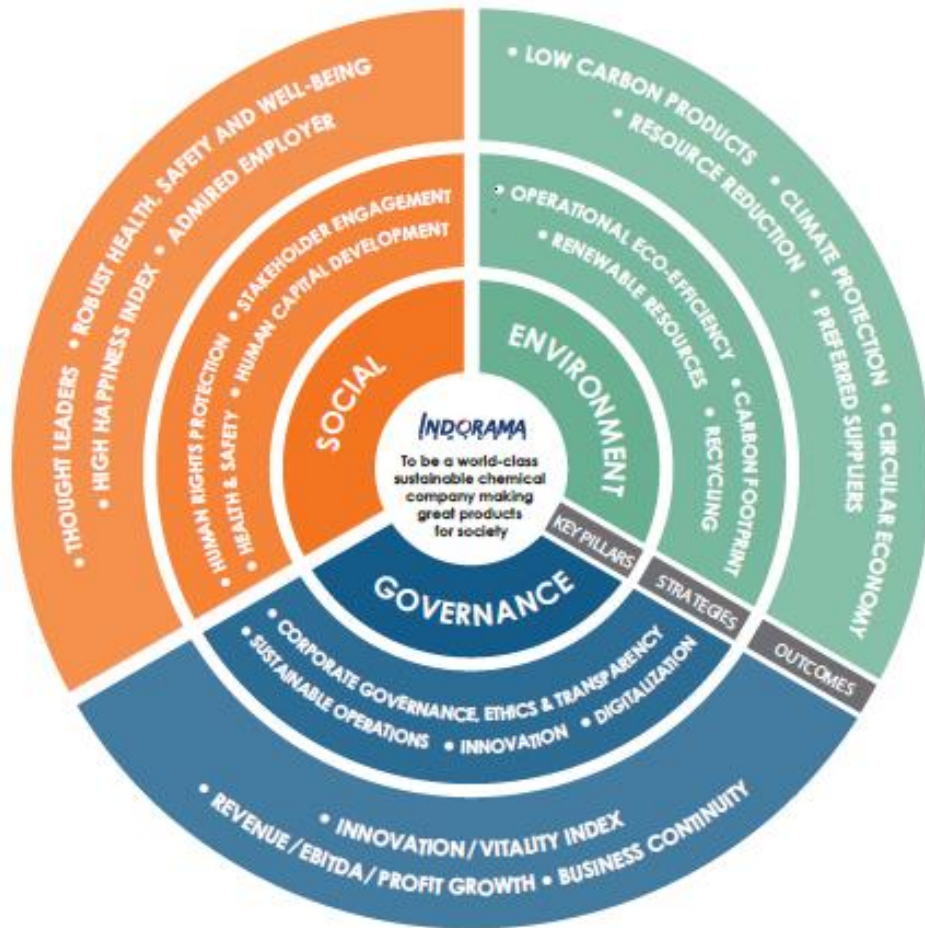
Reimagining our products for value, performance and environment

- Next level R&D
- Doubling down on rPET leadership
- 2.4 MT Biomass Feedstock

Working together with partners to decarbonize our operations

Through multiple strategies, ranging from coal phase out to CCUS

Sustainability Strategy



Environment - Responsible Operations

Our operations and products are focused on being environmentally-friendly, contributing to the circular economy, minimizing resource consumption and reducing emissions to fight climate change, and contributing to the circular economy.






Social - Empowerment Culture

Our respect for human rights, engagement and investments in capacity building, and creating shared value for our stakeholders demonstrates our commitment to achieving long-term success.

Governance - Business Potential

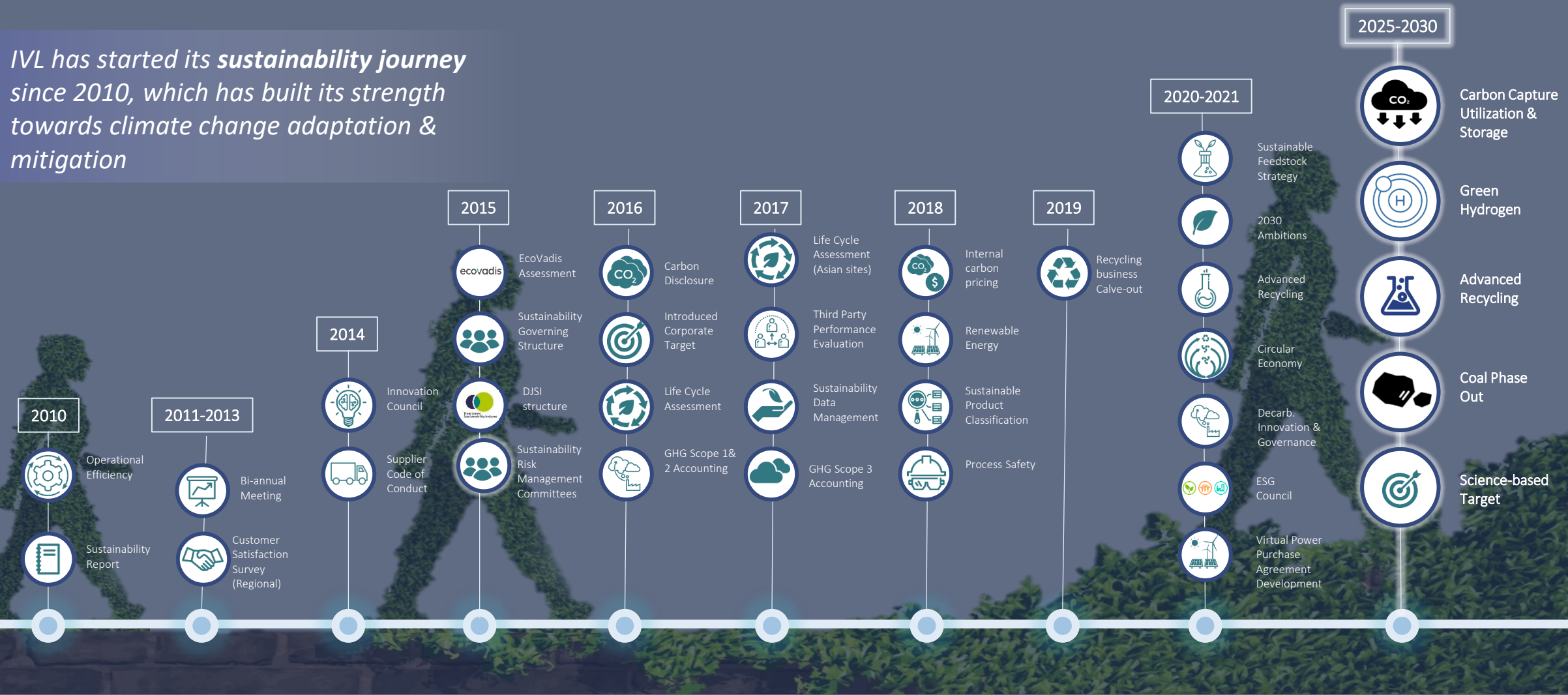
Our business is based on our integrity and ethical principles, driving customer experiences through our innovative products and moving forward in meeting societal needs for sustainable growth and leadership.

Sustainability Framework

Vision	<p style="text-align: center;">To be a world-class sustainable chemical company making great products for society</p>				
Values	 "Always evidence-based"	 "Honesty in everything"	 "Collaborative & Innovative"	 "Visionary leadership"	 "Adaptive mind-set"
Aspirations	Net Zero Carbon to sustain our world and business		Improving Lives through sustainable and affordable products		Trusted Partner to the global community
Differentiators	Thought Leadership on sustainability and the circular economy	Global-Local close proximity to stakeholders	Circular Approach improving circularity in IVL's value chain	Early Adopter bringing innovation to our operations	ESG Best-in-Class investing in a sustainable business
Strategic priorities	Must do	Thrusts - Sustainable growth			Enabler
	Stakeholder Engagement Aligning our actions responsibly and in a way that benefits society	Recycling Building the recycling infrastructure the world needs to deliver a circular economy	Efficiency Efficient use of resources, delivering sustainability goals and ROCE, and energy transition/waste to resources	Measurable Understanding what will be covered in our sustainable commitments and how our products improve society	Education Scaling our education programs while leveraging our extensive global footprint
Metrics	IVL goals shared and adopted by society	Recycling 750,000 tons (50 billion) PET bottles p.a. by 2025	Towards Net Zero Carbon	External validation	Educate 1,000,000 consumers by 2030

IVL's Sustainability Journey

IVL has started its sustainability journey since 2010, which has built its strength towards climate change adaptation & mitigation



Our Sustainability Ambitions

Focusing On Short And Medium-term Targets

Committed to
SBTi
(May 2022)

Sustainability CAPEX
US\$ 2 billion by 2025
(Cumulative 2020-2025)
US\$ 7 billion by 2030
(Cumulative 2020-2030)

Recycling Commitment

- Post-consumer PET bale input per year
0.75 million tons by 2025
1.5 million tons by 2030^(A)
- Post-consumer Bottles recycled per year
50 billion by 2025
100 billion by 2030^(A)

Energy*

Reduction in energy intensity
5% by 2025
15% by 2030

Recycling Education

Educating **1,000,000** consumers
around the world about recycling by 2030

GHG*

Reduction in combined GHG (Scope
1&2) intensity
10% by 2025
30% by 2030

Occupational Health & Safety

LTIFR < **0.5** cases per 200,000 man-hours by 2025

Renewable Electricity

10% by 2025
25% by 2030

Waste

90% waste diverted from landfill by 2025/2030

Water*

Reduction in water intensity
10% by 2025
20% by 2030

Circular Economy

- **Integrating** the circular economy concept into IVL's operations
- **Partnering** with organizations to intensify our contributions to the circular economy

Circular Feedstocks

Bio-based feedstock : 16% against whole IVL feedstock
Recycled feedstock (rPET)^(B) : 10% against whole IVL feedstock and 23% against PET feedstock by 2030



Remark: IVL Vision 2030 recycling ambition,

(A) 3.13 million tons and 200 billion bottles per year

(B) 21% against whole IVL feedstock and 48% against PET feedstock

* Base year 2020

Back-up slides

Climate-Related Risks

Transition Risk

Physical Risk

Technology

- Medium-term (3-10 years)
- Higher costs from increased energy consumption
 - Unsuccessful investments in new technologies
 - Substitution of existing products with low emissions products

Market

- Medium-term (3-10 years)
- Changes in consumer preferences from high carbon intensive to low carbon products
 - Increased cost of raw materials
 - Access to financing & insurance increasingly affected by climate & environmental risks

Policy and Legal

- Medium- and long-term (3-20 years)
- Increased operational costs due to changes in environmental legislation
 - Implementation of cap-and-trade or carbon tax in jurisdictions in which the company operates
 - Exposure to litigation
 - Enhanced emissions reporting obligations

Reputation

- All time frames
- Global focus on plastic pollution
 - Movements on fossil fuel avoidance
 - Change in consumer preferences
 - Increased stakeholder concern

Acute

- Medium- and long-term (3-20 years)
- Increased severity of extreme weather events such as cyclones, droughts, and floods

Chronic

- Medium- and long-term (3-20 years)
- Risk of sea level rise and riverine flooding for sites located in high-risk areas
 - Rising mean temperatures
 - Changes in precipitation patterns and extreme weather variability leading to production disruption
 - Impact of water stress on production

Climate-Related Opportunities

Energy Source

- Use of lower emission sources of energy
- Use of supportive policy incentives
- Use of new technologies
- Participation in carbon markets
- Innovative power purchase contract structures

Resiliency

- Participation in renewable energy programs and adoption of energy efficiency measures
- Resource substitution, innovation, and diversification
- Development and deployment of recycling technologies
- Meeting and getting ahead of emissions and single use plastics regulation

Resource Efficiency

- Use of more efficient modes of transport
- Use of more efficient production and distribution processes
- Use of recycling
- Building efficiency improvements
- Reduced water usage and consumption
- New technologies to reduce resource intensity in production

Products and Services

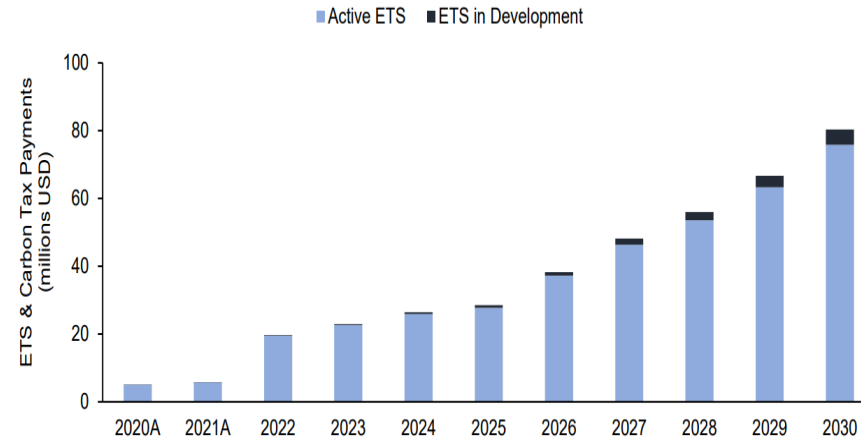
- Development and expansion of low emission goods and services
- Development of climate adaptation and risk solutions
- Development of products or services through R&D and innovation
- Diversification of business activities
- Shift in consumer and customer preferences

Markets

- Access to new markets
- Use of public sector incentives
- Access to new assets and locations needing insurance coverage

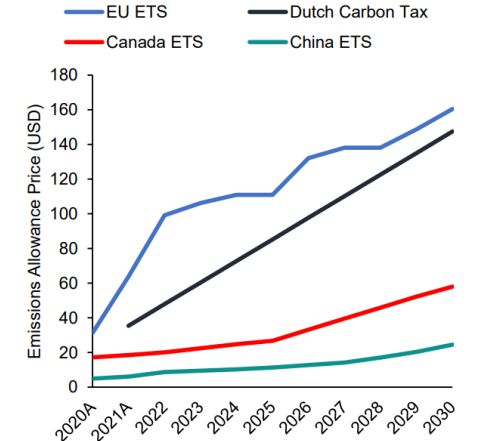
Carbon Pricing Financial Impact Model

Estimated ETS payments at IVL-level 2020A-2030F

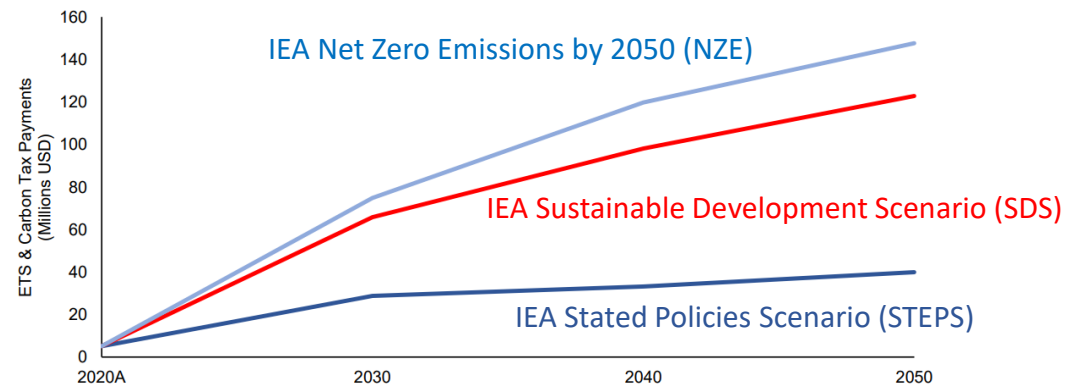


Projected costs increase to around US\$390m over the current decade.

Emissions allowance price forecast



Scenario Analysis

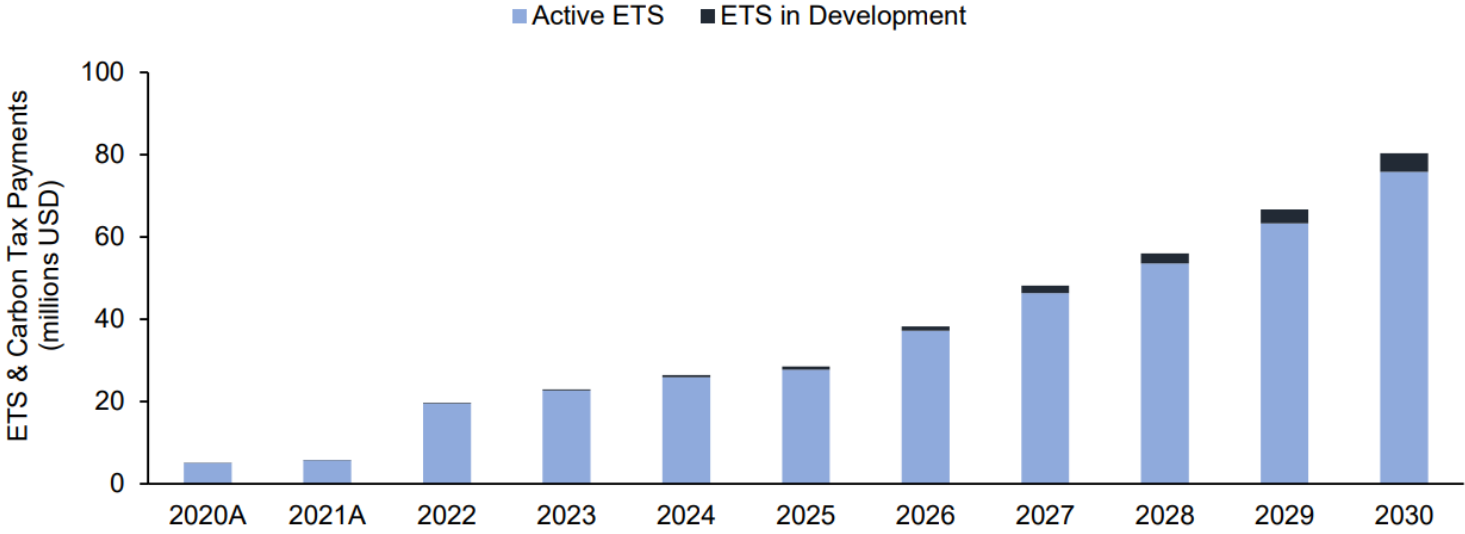


INDORAMA
Climate-Related Risk Management Report
Prepared in accordance to the recommendations of the TCFD

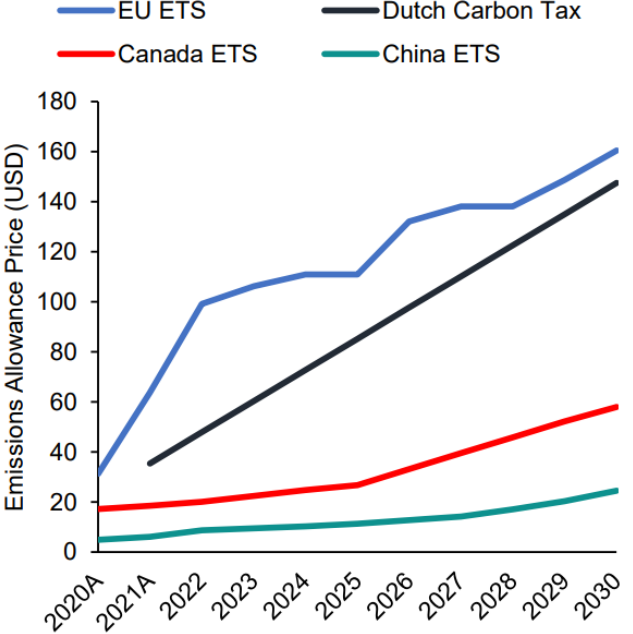


Carbon Pricing Financial Impact Model

Estimated ETS payments at IVL-level 2020A-2030F



Emissions allowance price forecast



IVL also measures climate-related regulatory risks through financial impact modelling. The Carbon Pricing Impact Model (“model”) forecasts the annual payments IVL makes towards emissions trading schemes (ETS) worldwide. The results of the model indicates that IVL’s compliance costs are projected to increase from less than **US\$10m** over the previous decade to around **US\$390m** over the current decade, with **US\$15m** of the figure from new ETS expected to come into operation.

- The key inputs of the model include the following:**
- (1) Estimated scope 1 GHG abatement from decarbonization projects, with projects aggregated into 3 distinct scenarios (Approved, Promising, Aspirational)
 - (2) ETS free allocation / cap reduction schedule
 - (3) Emissions allowance price forecast
 - (4) Estimated operational date, allocation methodology, and sector coverage for future ETS [1]
 - (5) Overall IVL production to increase by 28% by 2030 from 2020 according to business plan, including expansions to existing sites, greenfield projects, and M&A

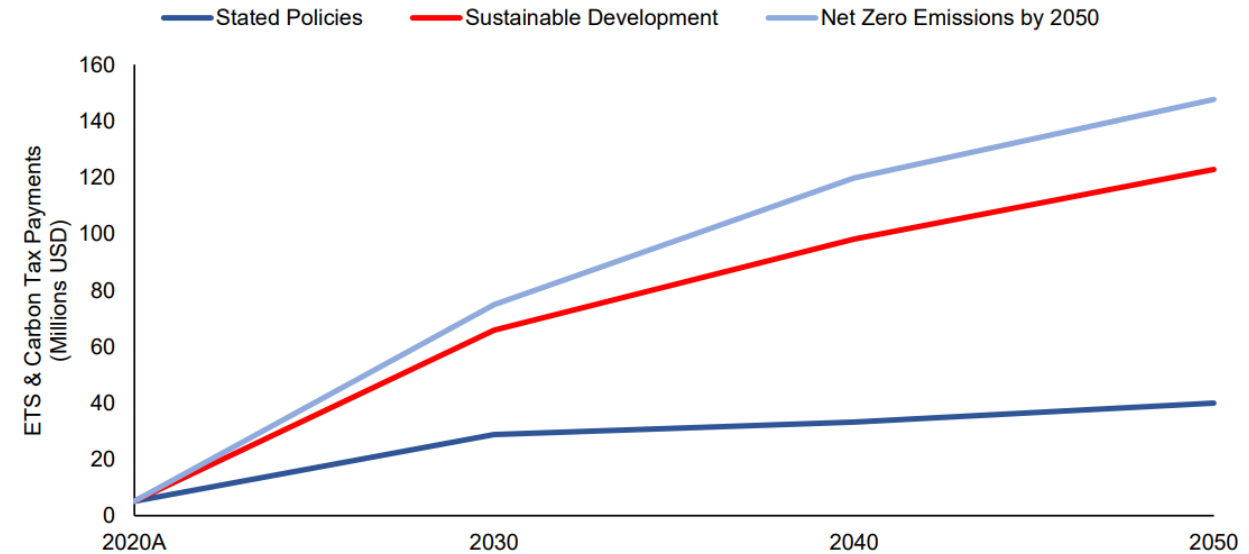
- The key assumptions of the model include the following:**
- (1) All sites making current ETS payments or with annual scope 1 emissions greater than 25ktCO2e and within an area covered by an ETS in the future may be subject to ETS payments
 - (2) Free allocation remains at the level announced by regulators or at the level assumed for future ETS that have not disclosed a free allocation amount
 - (3) Emissions allowance prices remain within acceptable bounds of the allowance price forecast [2][3][4][5][6].
 - (4) Exchange rates remain constant

[1] Based on International Carbon Action Partnership (ICAP) materials and regulatory filings [2] EU ETS price sourced from BloombergNEF forecast (retrieved May 2022) [3] Dutch carbon tax based on active legislation [4] Western Climate Initiative (WCI) based on ClearBlue scenario analysis and BloombergNEF forecasts. [5] China ETS price forecast based on China Carbon Trading market report from JPMorgan and Refinitiv forecasts. [6] Based on exchange rates as of May 2022

Scenario Analysis

Scenario Reference (USD)

Scenario	Scenario Description	2030 Impact	2040 Impact	2050 Impact
IEA Stated Policies Scenario (STEPS)	Business-as-usual without new climate policies. The Stated Policies Scenario reflects the impact of existing policy frameworks and today's announced policy intentions. The aim is to hold up a mirror to the plans of today's policy makers and illustrate their consequences for energy use, emissions and energy security.	\$28.8m	\$33.3m	\$39.9m
IEA Sustainable Development Scenario (SDS)	An additional scenario referenced in WEO-2021 is the Sustainable Development Scenario (SDS). As a "well below 2 °C" pathway, the SDS represents a gateway to the outcomes targeted by the Paris Agreement. Like the NZE, the SDS is based on a surge in clean energy policies and investment that puts the energy system on track for key SDGs.	\$65.8m	\$98.2m	\$122.9m
IEA Net Zero Emissions by 2050 (NZE)	Narrow but achievable pathway for the global energy sector to achieve net zero CO2 emissions by 2050, with advanced economies reaching net zero emissions in advance of others. This scenario also meets key energy-related United Nations Sustainable Development Goals (SDGs), in particular by achieving universal energy access by 2030 and major improvements in air quality. The is consistent with limiting the global temperature rise to 1.5 °C without a temperature overshoot.	\$74.9m	\$119.8m	\$147.7m



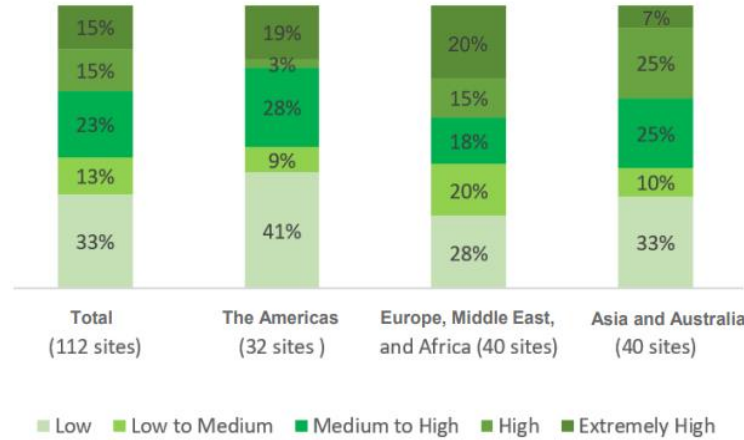
We analyzed the latest water status across IVL's global network using the WRI AQUEDUCT water tool to address the following:



[IVL's Water Risk Assessment Summary Report 2021](#)

Summary Water Risk Analysis

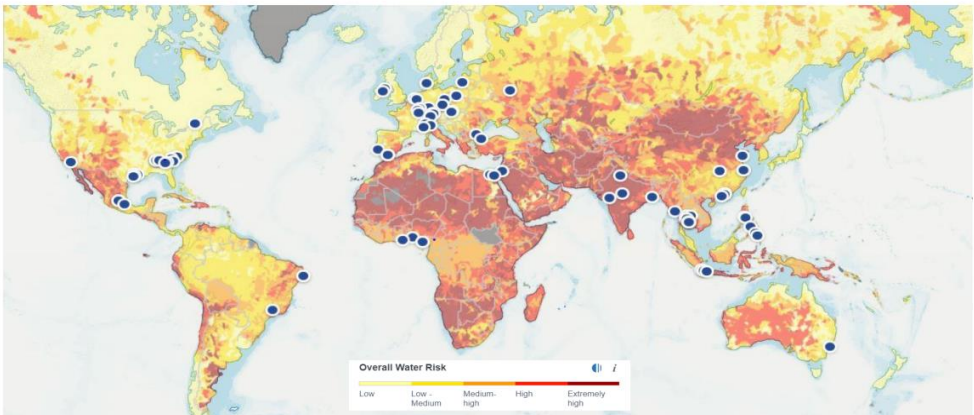
2021 Water Stress Assessment



Numbers of Sites	Water Stress		Drought	Coastal Floods	Riverine Floods
	2021	2030	2021	2021	2021
Extremely High	17	22	0	6	16
High	17	11	2	10	18
Medium to High	26	39	53	13	12
Medium	-	-	44	-	-
Low to Medium	15	21	10	16	23
Low	37	19	3	67	43
Total Sites	112	112	112	112	112

Conditions and Impacts in 2021 and 2030

Number of Manufacturing Sites: 112
 2021 Water Consumption: 88.0 million m³
 2021 Water Cost: US\$ 28.0 million



Impacts in 2030

PROJECTION – 2030 water cost

2021 Water Cost
US\$ 28.0 million

2030 Estimated Water Cost
US\$ 31.1 million

% Increase
↑ 11%

Case Studies



Rainwater harvesting system



RO System

Flood Protection



Green Projects: Improving Eco-Efficiency to reduce Carbon Footprint (GHG)

TYPES OF GREEN PROJECTS



EQUIPMENT EFFICIENCY

- Rotary press. Filter instead of Centrifuge for PTA Separation,
- GT Project



OPERATIONAL EFFICIENCY

- Site FP
- APC for Process Control
- Dipping M/C productivity & efficiency gains by changing to gas heating



WASTE HEAT UTILIZATION

- Waste Heat Recovery from Process & Stacks – Various segments
- MVR (Steam Compressor)



ON-SITE RENEWABLE POWER

- Solar Power Plants at Thailand sites on BOOT basis



WATER REDUCTION

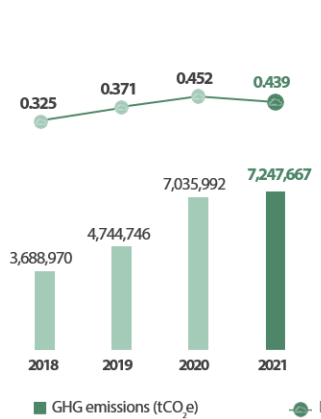
- Waste Water Recycling;
- Process Improvement



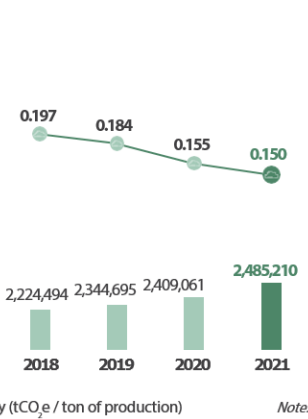
2025 Target 10% reduction in combined GHG (Scope 1&2) intensity

2030 Target 30% reduction in combined GHG (Scope 1&2) intensity

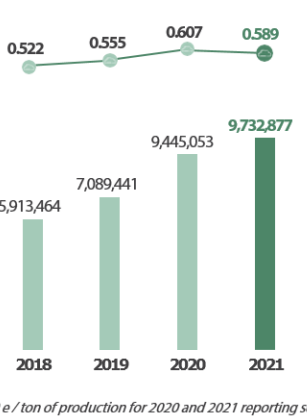
Direct GHG Emissions (Scope 1)



Indirect GHG Emissions (Scope 2)



Total GHG Emissions (Scope 1 & 2)



Note: 0.589 tCO₂e / ton of production for 2020 and 2021 reporting scopes

GHG Scope 3

Since 2020, GHG Scope 3 data collection coverage has been 100% for 5 categories.

- Purchased Goods and Services
- Fuel and Energy - related Activities
- Upstream and Downstream Transportation and Distribution
- Employee Commuting and Business Travel
- Waste Generated in Operations

2021 Highlights

Establishment of Decarbonization Committee consisting of subject matter experts from each segment to oversee the decarbonization initiatives

US\$ 28.5 million CAPEX investment in GHG Reduction Projects

143,175 tons of GHG reduction from renewable energy consumption (Biogas, biomass, renewable electricity)

100% GHG accounting, verification and assurance in accordance with ISO 14064-1 and ISO 14064-3

Progress against 2025 targets **3%** reduction in combined GHG (Scope 1&2) intensity

Green Projects: Improving Eco-Efficiency to reduce Carbon Footprint (Energy)



TYPES OF GREEN PROJECTS



EQUIPMENT EFFICIENCY

- Rotary press. Filter instead of Centrifuge for PTA Separation,
- GT Project



OPERATIONAL EFFICIENCY

- Site FP
- APC for Process Control
- Dipping M/C productivity & efficiency gains by changing to gas heating



WASTE HEAT UTILIZATION

- Waste Heat Recovery from Process & Stacks – Various segments
- MVR (Steam Compressor)



ON-SITE RENEWABLE POWER

- Solar Power Plants at Thailand sites on BOOT basis



WATER REDUCTION

- Waste Water Recycling;
- Process Improvement



* Base year 2020

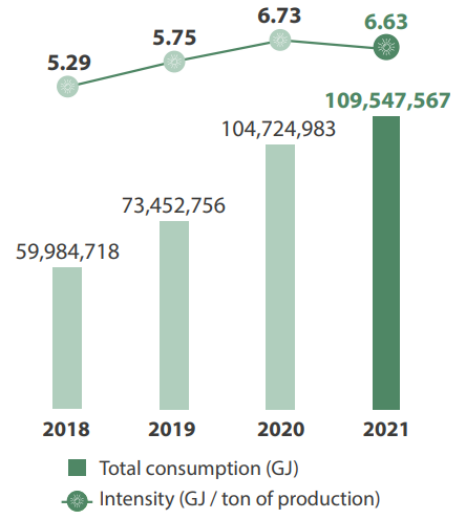
2025 Target

5% reduction in energy intensity

2030 Target

15% reduction in energy intensity

Total Energy Consumption



FLOATING SOLAR PANELS AT NAKHON PATHOM

Indorama Polyester Industries—Nakhon Pathom successfully installed solar photovoltaic (PV) modules on all available rooftops generating renewable electricity for onsite consumption. In 2021, they further increased capacity by installing floating solar panels in the effluent treatment plant (ETP) pond. By generating 5,250 KWp from the solar installations, the plant will be able to reduce 3,474 tCO₂e carbon emissions.

PT. INDORAMA POLYPET INDONESIA RECEIVES AN 'ENERGY REPORT CERTIFICATE'

Indonesia's Ministry of Energy and Mineral Resources granted PT. Indorama Polypet Indonesia an "Energy Report Certificate" recognizing the company as a sustainability leader in 2021. This will further increase trust in the company's continued commitment towards making Net Zero Carbon a reality alongside recognition among stakeholders in the country of IVL's sustainability leadership.



Progress against 2025 targets

1.5% reduction in energy intensity

Green Projects: Improving Eco-Efficiency to reduce Carbon Footprint (Water)

Back-up for question no. 2



TYPES OF GREEN PROJECTS



EQUIPMENT EFFICIENCY

- Rotary press. Filter instead of Centrifuge for PTA Separation,
- GT Project



OPERATIONAL EFFICIENCY

- Site FP
- APC for Process Control
- Dipping M/C productivity & efficiency gains by changing to gas heating



WASTE HEAT UTILIZATION

- Waste Heat Recovery from Process & Stacks – Various segments
- MVR (Steam Compressor)



ON-SITE RENEWABLE POWER

- Solar Power Plants at Thailand sites on BOOT basis



WATER REDUCTION

- Waste Water Recycling;
- Process Improvement



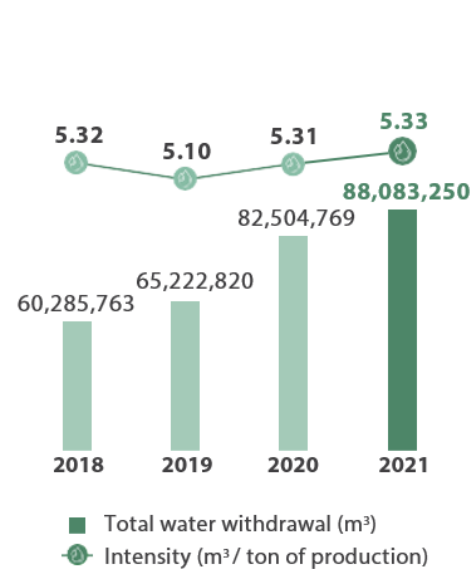
2025 Target

10% reduction in water intensity

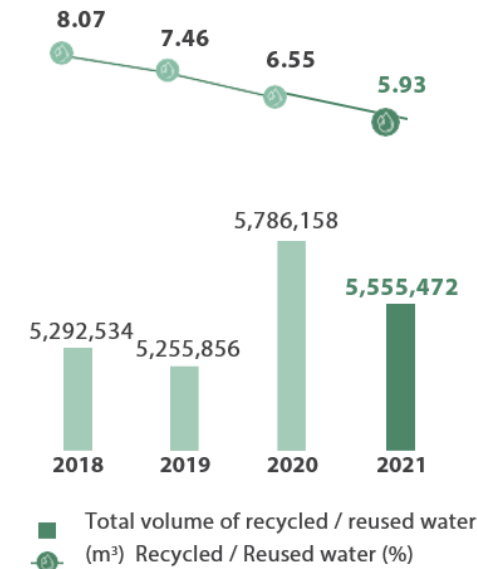
2030 Target

20% reduction in water intensity

Total Water Withdrawal



Total Recycled / Reused Water



Note: 5.33 m³ / ton of production for 2020 and 2021 reporting scopes

2021 Highlights



US\$ 1.8 million CAPEX investment in Water Consumption Reduction Projects



5 sites have zero wastewater discharge



Progress against 2025 targets

0.48% increase in water intensity



We conduct a global water sensitivity study using WRI's AQUADUCT 3.0 Water Risk Tool and prepared a **water stress analysis report** including 5 categories- water stress, drought, riverine flood, coastal flood and seawater rise, to see its impact to our operations.

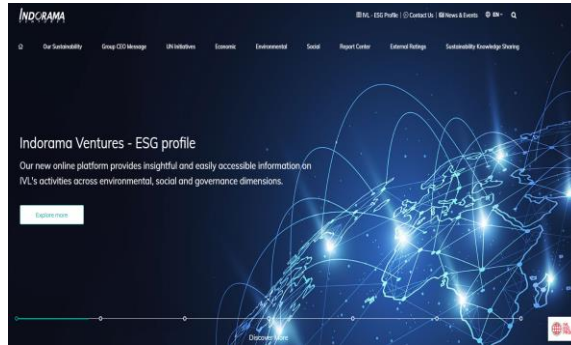
Advanced Sustainability Reporting

Sustainability Report



Full version & Executive Summary

Website



PDF / Interactive PDF / E-book



Digital Report

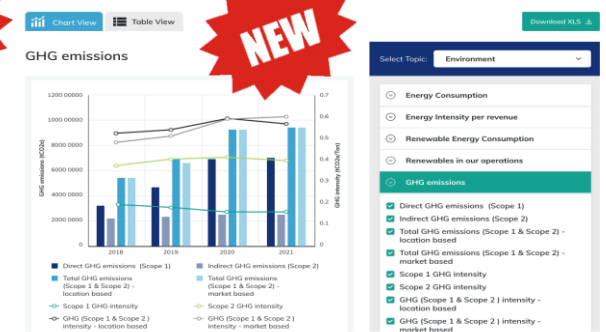
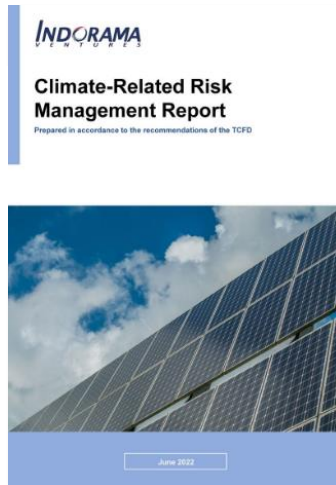


Chart Generator

TCFD Report



The first company in Thailand and the second in SEA to adopt TCFD reporting

Water Risk Assessment Summary Report



SDGs Report













The first private sector to publish the SDGs Report

Overview of our activities

Recycling Education



Thailand's recycling education
(Jan – Aug 2022)

 3,823 People received training	 2,533 Students	 327 Teachers	 963 Public and Community People	 5 Organizations
 173 School and Universities	 270 Downloads of Recycling Education Materials	 1,428 Views and Downloads of Recycling Education VDOs	 632,250 Bottles Collected	 14,050 kg. Bottles returned to the Recycling Factory

Progress against 2030 target

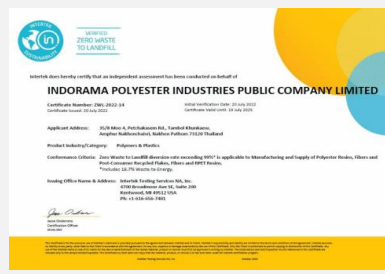
57,408 people
(Cumulative 2018- Aug 2022)

Back-up for question no. 3

Zero waste to landfill (ZWL) program



7 plants in Thailand received ZWL Certificate











Progress against 2025 target

78%
Waste diverted from landfill

Public-private collaboration to collect and recycle post-consumer PET bottles into medical equipment



 8,000 PPE Distributed (Made from rPET yarns and washable 20 times)	 1,000 bedding sets Pillow cover and bed sheet (Made from rPET yarn and 100% anti-bacterial)	 32 hospitals and medical facilities (Globally)
 14 organizations involved in the collection of post-consumer PET bottles	 3 countries (Thailand, India, Brazil)	 Equivalent to a reduction of 14.4 tCO₂e
 420,000 tons of PET bottles collected	 Social Return on Investment (SROI) value of 1:7 times in Thai baht	

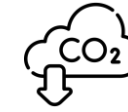


Zero waste to landfill (ZWL) program

- We will work hard to guarantee that our waste is properly managed.
- Audit requirement for ZWL is 99% waste diversion from landfill.



2025/2030 Target
90%* waste diverted from landfill



It will help reduce GHG emissions remarkably, with an annual reduction of CO₂ emissions of about **5,000 tons**.

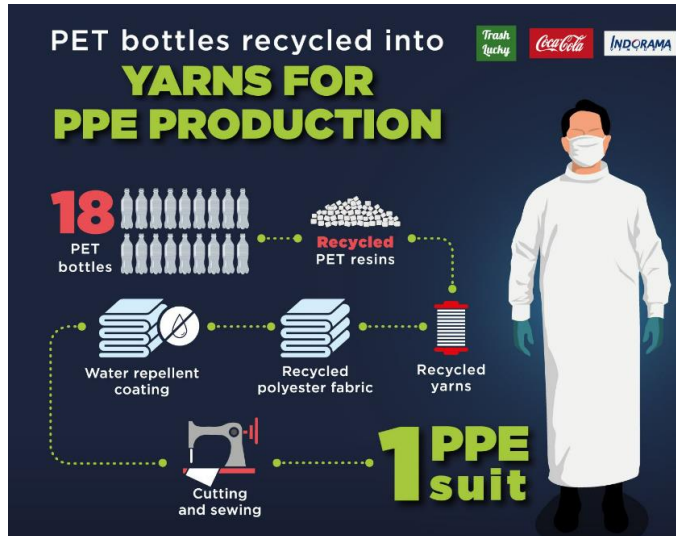


Plants in Thailand received ZWL certificate

- Indorama Polyester Industries Public Company Limited – Nakhon Pathom
- Indorama Polyester Industries Public Company Limited – Rayong
- Petform Lopburi
- Nakhon Pathom
- Nakhon Ratchasima
- Rayong
- Pathum Thani

Our activities on recycling and plastic waste reduction

Public-Private collaboration to collect and recycle post-consumer PET bottles into medical equipment



8,000 PPE Distributed
(Made from rPET yarns and washable 20 times)



1,000 bedding sets
Pillow cover and bed sheet
(Made from rPET yarn and 100% anti-bacterial)



3 countries
(Thailand, India, Brazil)



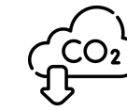
32 hospitals
and medical facilities
(Globally)



420,000 tons
of PET bottles
collected



14 organizations
involved
in the collection of post-consumer PET bottles



Equivalent to a reduction of 14.4 tCO₂e

Our partnerships



SROI value



1:7 times
in Thai baht

We evaluated the overall **Social Return On Investment (SROI)**, including the environmental and social impacts achieved.



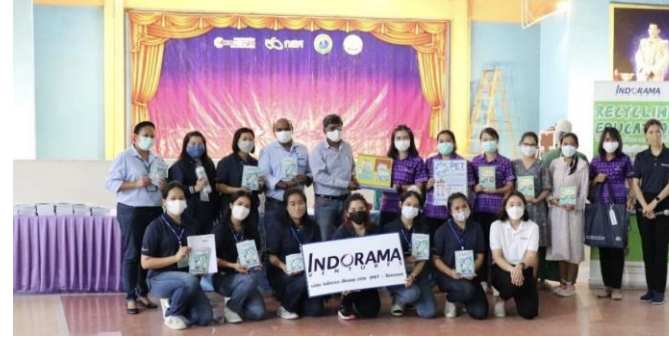
Recycling Education

- ✓ Conducted a recycling educational program as part of our recycling business since 2018.
- ✓ This program helps children understand that they can play a part in driving a circular economy.
- ✓ We have extended our collaborations with various institutions and Scaled the program Globally.



Target

Educating 1,000,000 consumers around the world about recycling by 2030



Thailand's recycling education (Jan – Aug 2022)



2,533 students



327 teachers



173 schools and universities



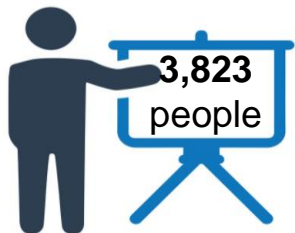
5 organizations



963 Public and Community people



84 Teaching hours



4 Virtual training sessions



19 Classroom Training sessions



54 Recycling Articles



270 Downloads of Recycling Education Materials



1,428 Downloads of Recycling Education VDOs



632,250 Bottles Collected



Bottles returned to the Recycling Factory 14,050 kg.