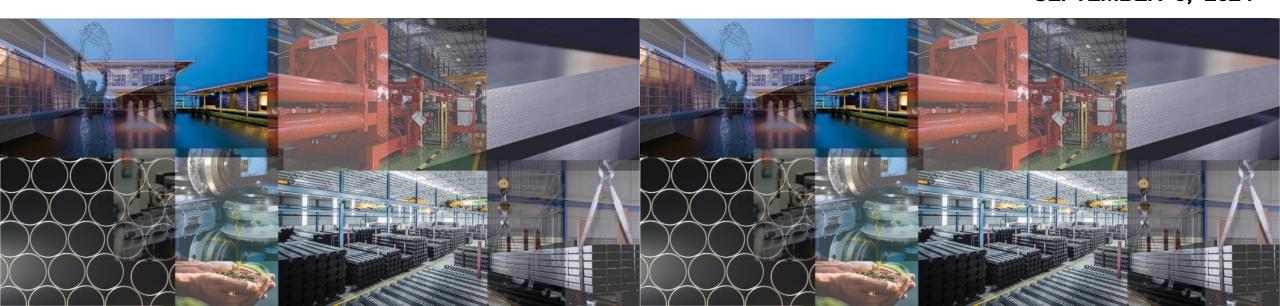


## บริษัท ที่เอ็มที่ สตีล จำกัด (มหาชน) TMT STEEL PUBLIC COMPANY LIMITED

2024 SET SUSTAINABILITY AWARD SEPTEMBER 5, 2024

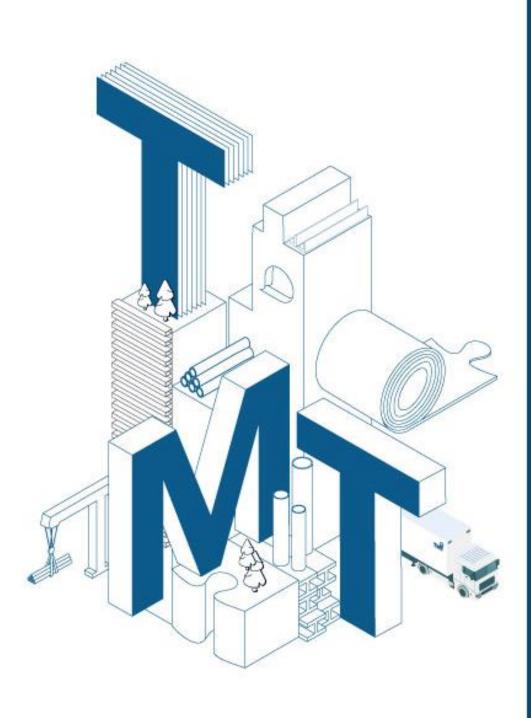


Providing structure of your imagination

**MISSION:** 

WE DELIVER VALUE TO
THE STEEL SUPPLY CHAIN
ECOSYSTEM





## STRATEGY



CONSISTENCY



AVAILABILITY



SIMPLICITY

# SUSTAINABILITY

มุ่งมั่นดำเนินธุรกิจบนพื้นฐานการพัฒนาอย่างยั่งยืนเพื่อ ส่งมอบคุณค่าที่ดีที่สุดให้ผู้มีส่วนได้เสียทุกฝ่าย





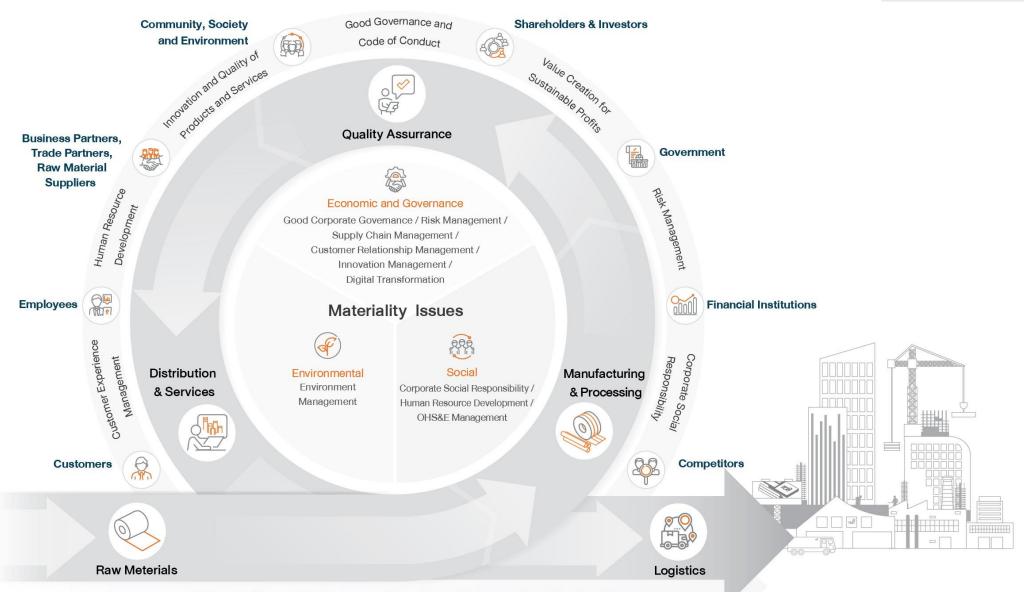


PEOPLE & SOCIETY





## TMT Providing Structure of Your Imagination





RISK

INNOVATION

ENVIRONMENT

#### **OBJECTIVES & TARGETS**

- Adaptability to a changing business environment effectively
- Developing business strategies to achieve its objectives and goals
- Identify business opportunities that drive sustainable growth
- Creating values for all stakeholders

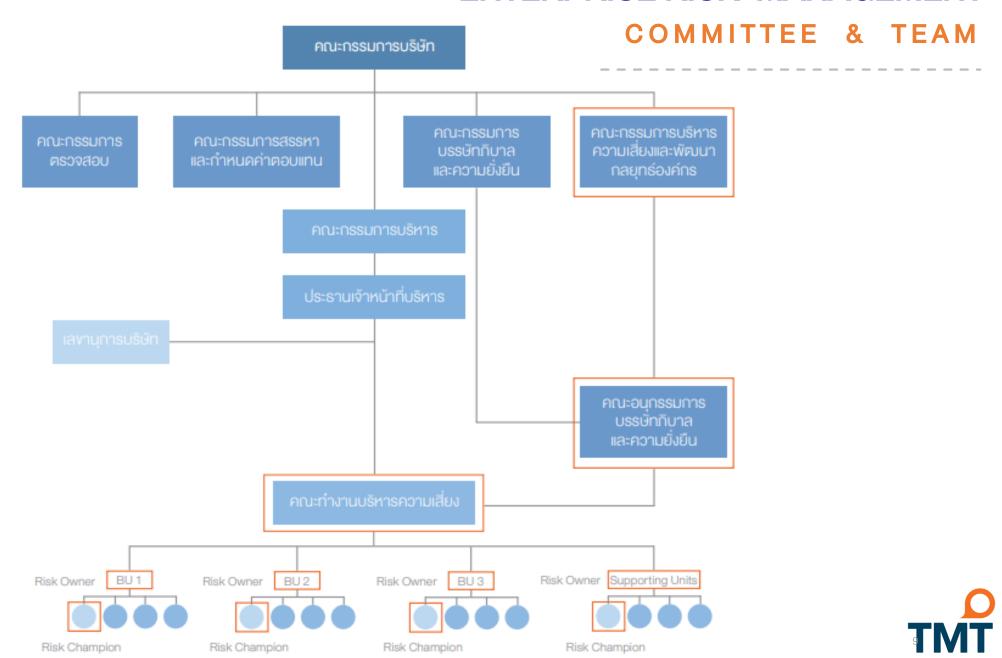


Long Term: To be the most trusted partner in the steel supply chain ecosystem

#### **Short Term:**

- O To be a stable and consistent steel product provider.
- Deliver the values of products and services.





Q1

- Review risk assessment criteria
- Review risk parameter
- Risk assessment

Q2

- Risk monitoring
- Follow-up mitigation action
- Reporting to RMC

- Risk monitoring
- Reporting to RMC
- Summarize all risks assessment in 56-1 One Report

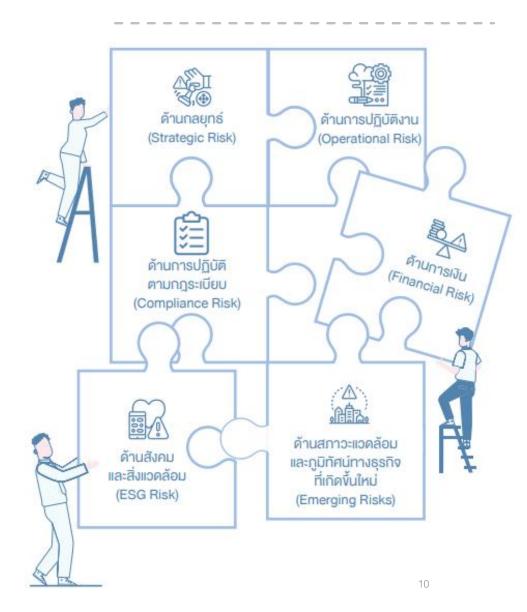
Q4

- Risk assessment
- Reviewing KRI status
- Reviewing mitigation status

Q3

## **ENTERPRISE RISK MANAGEMENT**

BUSINESS RISK



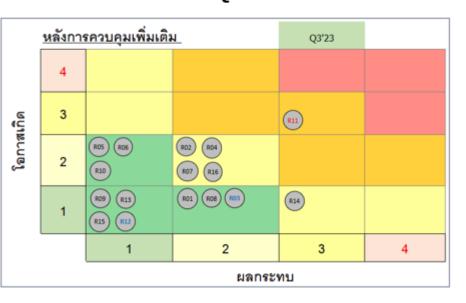
Risk No	-11.0	Assessment	
	Risk Name	Q1′23	Q3′23
R01	การกำหนดกลยุทธ์และแผนการดำเนินงานที่สร้างความเติบโตและยั่งยืน		
R02	การกำหนดนโยบาย กลยุทธ์ และแนวทางการดำเนินงาน ตำนเทคโนโลยีสารสนเทศ		
R03	การตอบสนองการเปลี่ยนแปลงพฤติกรรมการใช้สินค้า และความต้องการของลูกค้ากลุ่มเป้าหมาย		
R04	การพึ่งพาโรงงานผู้ผลิตวัตถุดิบรายใหญ่		
R05	การสร้างสมดุลในการบริหารจัดการห่วงโซ่อุปทาน		
R06	ความไม่พร้อมใช้งานของเครื่องจักร		
R07	ความผันผวนของราคาวัตถุดิบ		
R08	การขาดแคลนบุคลากรในตำแหน่งงานที่สำคัญ และความสามารถในการสรรหา และรักษาบุคลากรที่มีประสิทธิภาพ		
R09	ความเสี่ยงด้านความปลอดภัยทางเทคโนโลยีสารสนเทศ (IT/OT Security)		
R10	ความเสี่ยงจากการไม่ปฏิบัติตามกฎหมาย กฎระเบียบ หรือมาตรฐานการดำเนินงาน		
R11	ความผันผวนจากอัตราดอกเบี้ย		
R12	ความผันผวนของอัตราแลกเปลี่ยน		
R13	ความเสี่ยงเกี่ยวกับผลกระทบจากมาตรการ AD และ AC		
R14	ผลกระทบจากภัยธรรมชาติ		
R15	ผลกระทบจากโรคระบาด		
R16	ความเสี่ยงจากการให้สินเชื่อลูกค้า และความสามารถในการจัดเก็บหนึ้		

RISK ASSESSMENT

Low Medium High Very High

Q1'23

Q3'23





**RISK MATRIX** 

Business Impact Criteria					
High	<ul><li>RO choose the activities as a top priority</li><li>More than 1 risk are impact</li></ul>				
Low	<ul><li>RO choose the activities as a low priority</li><li>1 risk are impact</li></ul>				
Effort Criteria					
Hight	<ul> <li>Take more than 6 months to complete</li> <li>High cost</li> <li>More than 2 departments are affected</li> </ul>				
Low	<ul> <li>Take less than 6 months to complete</li> <li>Low cost</li> <li>1 or 2 departments are affected</li> </ul>				

BUSINESS IMPACT

#### MAJOR PROJECTS >> BUSINESS OPPORTUNITIES

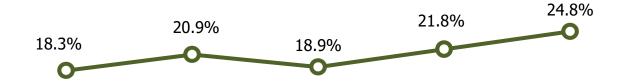


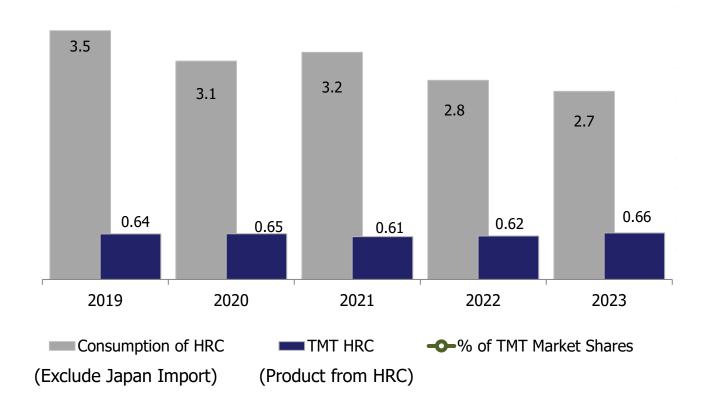
#### High Effort



## TMT Market Share (Hot Rolled Coil)

BUSINESS RESULT









## **Short Term Target**

**BUSINESS RESULTS** 

	All Dioko	2022	2023
	All Risks are at an acceptable level (Low to medium)	 100%	94%
<b>(</b>	Customer Satisfaction increased from last Year	 89%	91%
	No case of complaints or disputes that affected the operations and the business performance.	 0 Case	0 Case
	Increase Market Share (Product from HRC)	 21.8%	24.8%



# TO BE THE MOST TRUSTED PARTNER IN THE STEEL SUPPLY CHAIN ECOSYSTEM



### INNOVATION MANAGEMENT

#### **OBJECTIVES & TARGETS**

- O Foster an innovation culture that encourages creativity and experimentation by employees.
- O Drive continuous improvement and innovation to identify new business opportunities.
- O Develop new products and services through cutting-edge technology.
- Enhance efficiency and productivity through innovative processes that streamline operations,
   create a safe and healthy workplace, and minimize environmental impacts.
- Creating values for all stakeholders for sustainable growth.

Long Term: To be the most trusted partner in the steel supply chain ecosystem

#### **Short Term:**

- Increase Customer satisfaction from last year.
- Increase production capacity
- Utilize technology to increase efficiency in the operation process
- Employees involve in ideas sharing for work improvement





## PEOPLE & CULTURE



Launched the New Core Values to all employees

# iniTiative deterMination collaboration Trust











## **INNOVATION MANAGEMENT**

INNOVATION CULTURE







#### **INNOVATION LAB**

## INNOVATION MANAGEMENT

INNOVATION CULTURE



Introduced Business Innovation for Everyone (Online Learning) and the Innovative Thinkers Workshop, 2 Batches with 57 employees attended.

12 Potential Alpha employees were chosen to participate in the Alpha Bootcamp to learn through project-based training.

Alpha Boot Camp, participants pitched innovative ideas to executives. 6 ideas were passed into the Innovation Sandbox.









#### PROCESS IMPROVEMENT

# $\mathsf{TMT}$ TMT พัฒนา Lifting Basket ตะกร้าจัดเตรียมและเคลื่อนย้ายม้วนสลิต เพิ่มประสิทธิภาพ ยกและเคลื่อนย้ายม้วนสลิต 20 ตัน

Increases average work efficiency by >50%

Reduces the work procedure from 3 to 1 process with only 1 employee

## INNOVATION MANAGEMENT

WORK PROCESS IMPROVEMENT



Ideas of our employees

Increase work safety by using a remote-control system to lift the basket





#### PROCESS IMPROVEMENT

## INNOVATION MANAGEMENT

WORK PROCESS IMPROVEMENT





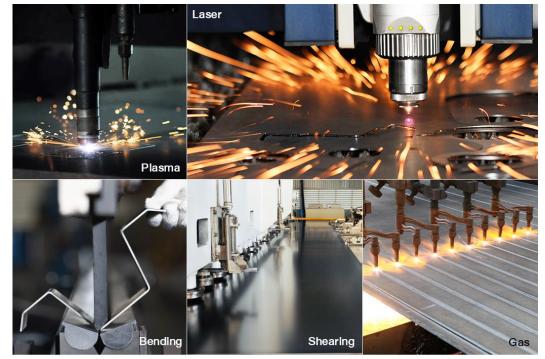


**Forklift:** 16 tons of raw materials per cycle, which takes 10 minutes with 3 employees.

**Transfer car:** 20 tons of raw materials per cycle, takes 5 minutes with 1 employee.





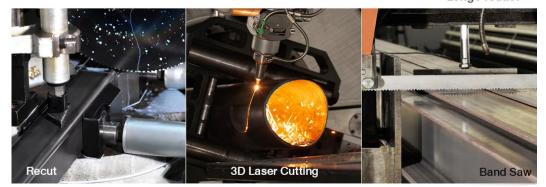


Flat Product A

## PRE-PROCESS

เตรียมทุกความพร้อม รองรับการแปรรูปผลิตภัณฑ์เหล็ก

Long Product ▼



## **INNOVATION MANAGEMENT**

**VALUE-ADDED PRODUCTS & SERVICES** 





#### **BUSINESS PARTNERS**

## **INNOVATION MANAGEMENT**

#### INVESTMENT IN TECHNOLOGY

2020, 2022





2020 Stretcher Levelling #1





Innovative Company Award 2020
Innovation named "STAY FLAT"

2022 Stretcher Levelling #2



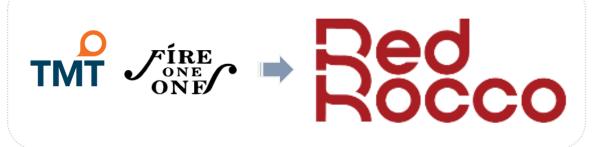
**D** NAKATA



2023









## **Short Term Target**

## **INNOVATION MANAGEMENT**

**BUSINESS RESULTS** 

		2022	2023
<b>(</b>	Customer Satisfaction increased from last year	89%	91%
	Utilize technology to increase efficiency in the operation process	5 Projects	4 Projects
	Employee ideas for work improvement	358 ideas	486 ideas
	Increase production capacity (Utilization Rate)	74.37%	76.68%
	Increase Market Share (Product from HRC)	21.8%	24.8%

2022

2023



TO BE THE MOST TRUSTED

PARTNER IN THE STEEL

SUPPLY CHAIN ECOSYSTEM



## **ENVIRONMENT MANAGEMENT**

#### **OBJECTIVES & TARGETS**

- Resource conservation by efficient use of natural resources, such as water, energy, and materials.
- Reduction of greenhouse gas emissions and adaptation to climate change impacts.
- Encourage relevant stakeholders including employees, customers, suppliers, and communities, in environmental management initiatives.



#### Long Term:

Reduce greenhouse gas emissions per unit of production (ton CO2eq/ton product) by 20% compared to the base year of 2018 by 2027.

#### **Short Term:**

- Reduce greenhouse gas emissions per unit of production (ton CO2eq/ton product) by 5% compared to the last year
- Lower electricity consumption.
- Reduce water consumption and waste.
- Increase green space.



## **ENVIRONMENT MANAGEMENT** INITIATIVES & RESULTS

#### **Key Initiatives & Result**

#### Reduce electrical consumption 2%

from last year



Reduce water consumption

**5**%

from last year



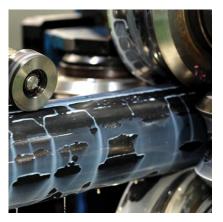
#### 1. Energy and Resources Management



#### 1.1 Electricity Management

Installed the second Solar Rooftop on 17,055 square meters, generating approximately 3.8 megawatts of electricity.  Electricity consumption was 19.17 kWh/ton product, decreased 16.40%.

#### 1.2 Water Management



- Reduce the use of tap water in the pipe manufacturing process by using technology to filter debris for pipe machinery.
- Water recycling: wastewater from the dust filtering process of gas-cutting machinery can be reused for 20 cubic meters.
- Water consumption in the pipe manufacturing process decreased from the previous year by 0.32 kg/ton product or 44.55%.
- Tap water consumption decreased from the previous year by 0.0113 m<sup>3</sup>/ton product or 13.92%.







Steel Scraps
(Non-hazardous waste)
can be recycled or sold

100%

## **Minimize** hazardous waste by landfill



แยกให้ถกประเภท ทิ้งให้ถกที่ ดีต่อสิ่งแวดล้อม

# ENVIRONMENT MANAGEMENT INITIATIVES & RESULTS

#### **Key Initiatives & Result**

#### 1. Energy and Resources Management

#### 1.3 Waste Management

Waste 🦠

- Established measures to control the disbursement of consumables materials such as PPE and production aids.
- Educate employees on measures to waste separation.
- Steel scrap is managed systematically 100% of steel scrap from the manufacturing process can be recycled or sold.

#### 1.4 Air Pollution Management

- Installed a Dust Collector air treatment system at the manufacturing process (Cut to Length)
- Improved the paint sprayer air treatment system's efficiency by switching from a wet scrubber to a venturi booth.
- Installed a large fan in the warehouse to improve ventilation efficiency.
  - 100% of the 5,790.87 tons of steel scrap from the manufacturing processes was recycled or sold.
  - Minimize hazardous waste by landfill. 96.81% of all hazardous waste was reused or recycled.
  - The air quality in the workplace and air vents outside the factory meet legal requirements.





More detail in 56-1 One Report, page 58-63



Reduce the carbon footprint of the organization

5%

from last year

# ENVIRONMENT MANAGEMENT INITIATIVES & RESULTS

#### **Key Initiatives & Result**

#### 2. Greenhouse Gas Management

- Utilized electricity from the Solar Rooftop total of 6.3 Megawatts
- Improve in-plant logistics by replacing a tow tractor, fuel-driven vehicles, with an electric vehicle to reduce greenhouse gas emissions.
- Registered Carbon Footprint Products with the TAO, a total of 9 products
- Certified as a member of the Thailand Carbon Neutral Network (TCNN), a pioneer in greenhouse gas Management, aims to promote carbon neutrality
- Increase green spaces within the factory to filter air pollution and promote a healthy environment

- Total 1,778 trees, green space 47 rai or 20.96% of total working areas.
  - Tree increased 698 trees
  - Green space increased 20 rais
- greenhouse gas emissions (Scope 1&2) per production capacity or Carbon Intensity was
   0.0116 tonCO2eq/ton product, a decrease of 3%.





TMT











More details in 56-1 One Report, page 58-63



Reduce greenhouse
gas emissions per
unit of production
(ton CO2eq/ton
product) by 20%
compared to the base
year of 2018 by 2027.

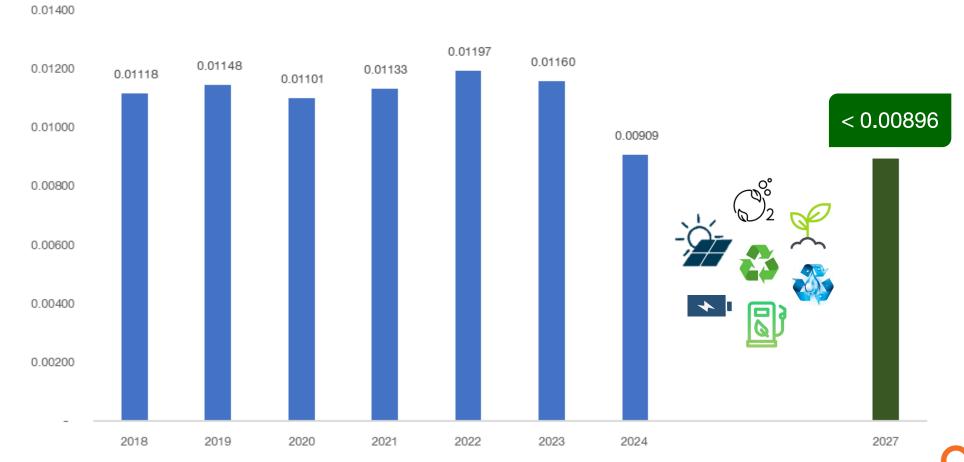
#### **TARGET:**

Carbon Intensity
< 0.00896 TonCO2eq/
Ton Product



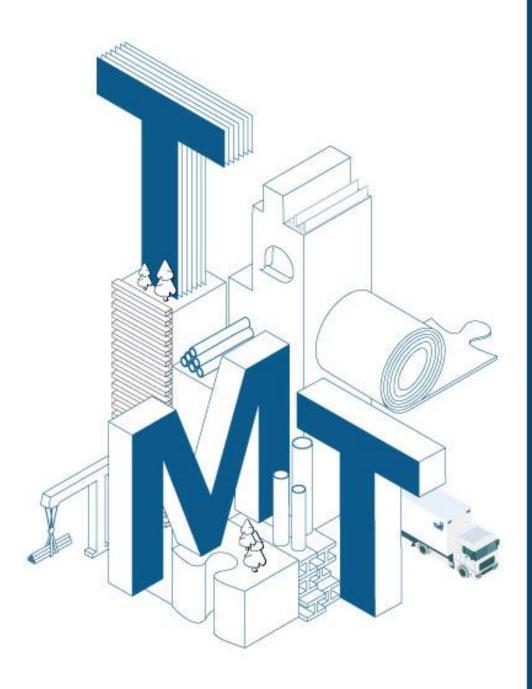
# ENVIRONMENT MANAGEMENT CARBON EMISSION RESULTS

Carbon Intensity Scope1+2



Unit: Ton CO2eq / Ton Product





# Sustainability

TMT ก้าวไปอีกขั้นในการทำธุรกิจเหล็กอย่างแตกต่าง ท้าทาย ให้คิด สร้าง ลงมือทำ อย่างสร้างสรรค์ พัฒนาตนเองอย่างไม่หยุดนิ่ง หาแนวทางอย่างไม่มีที่สิ้นสุดในการตอบสนองความต้องการ ใช้เหล็กที่หลากหลายของลูกค้า ทำให้เราเติบโตในวันนี้และวันต่อๆไป อย่างยั่งยืน











## TMT STEEL

CONTACT









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